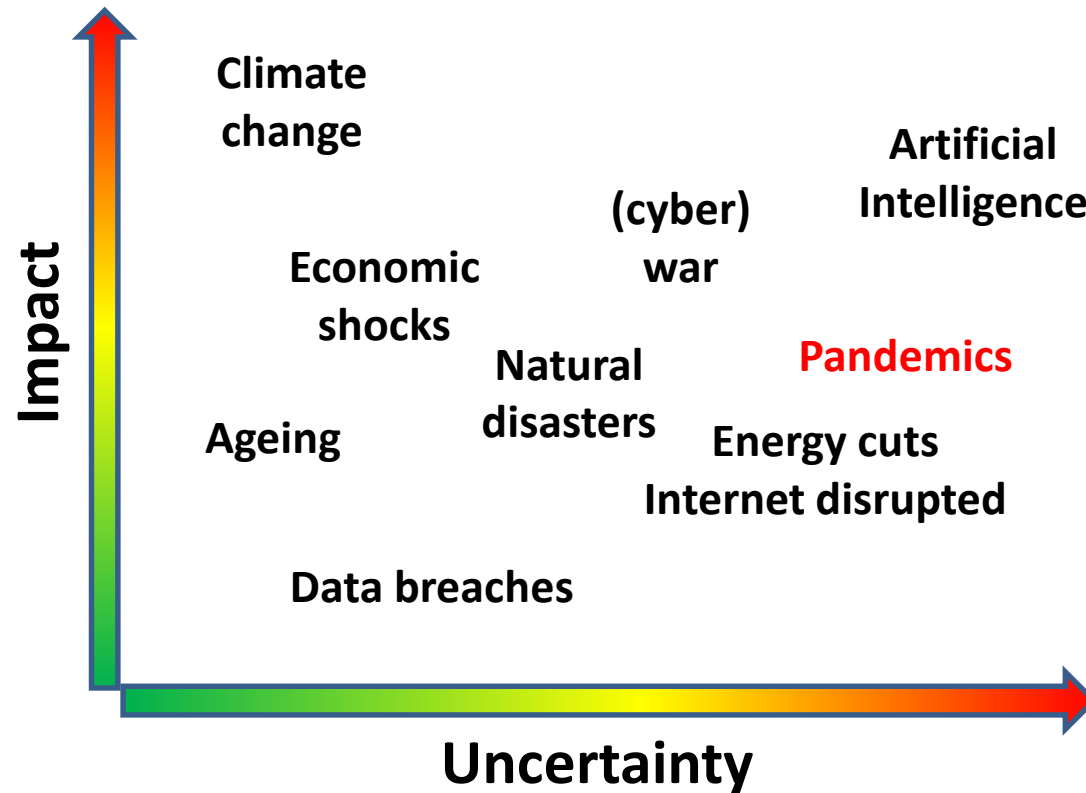




Educating Learners for Their Future – Not Our Past

**ALiTE International Webinar Series for Exemplary Scholarship, Hong Kong
Andreas Schleicher**

The future will continue to surprise us!

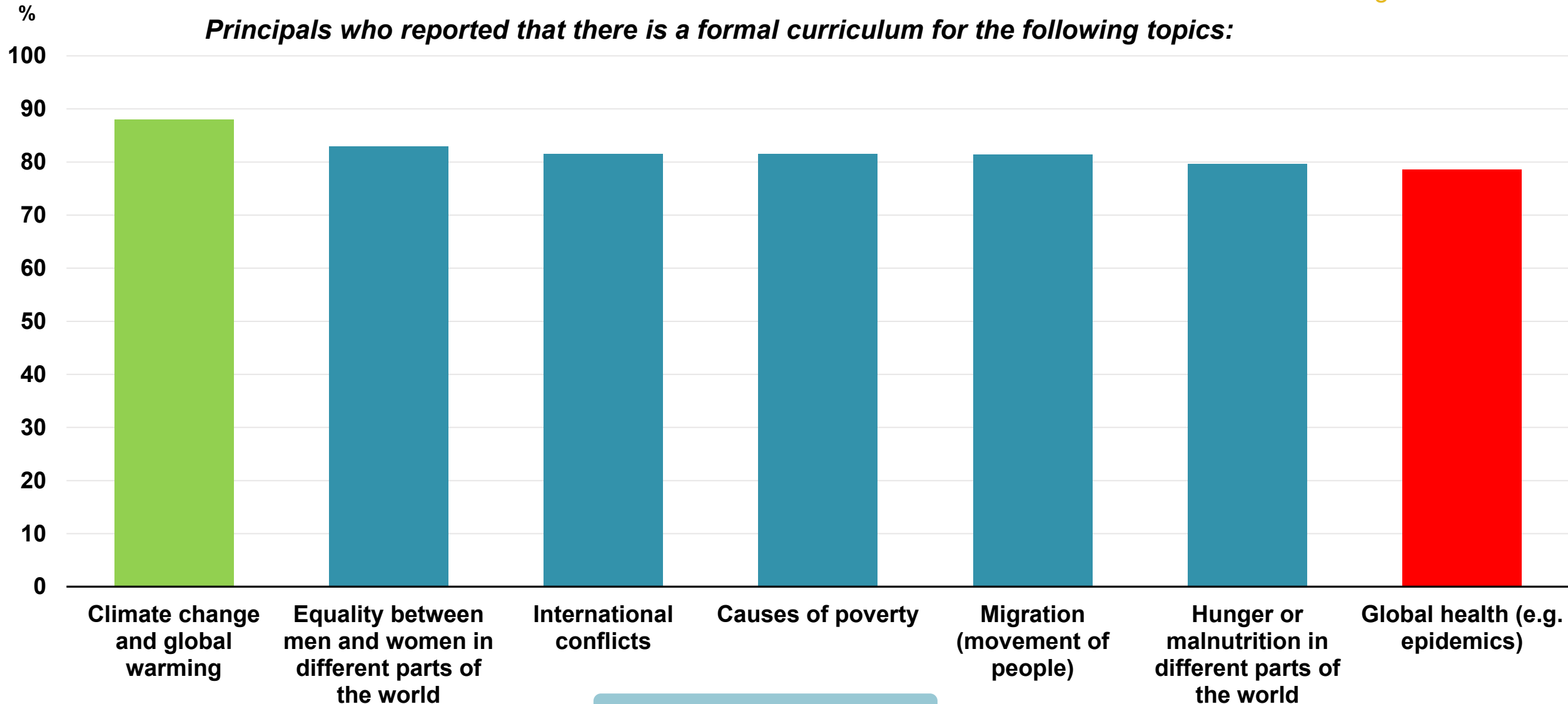




Sustainability issues covered in the curriculum (PISA, OECD average)

Fig VI.7.8

Principals who reported that there is a formal curriculum for the following topics:



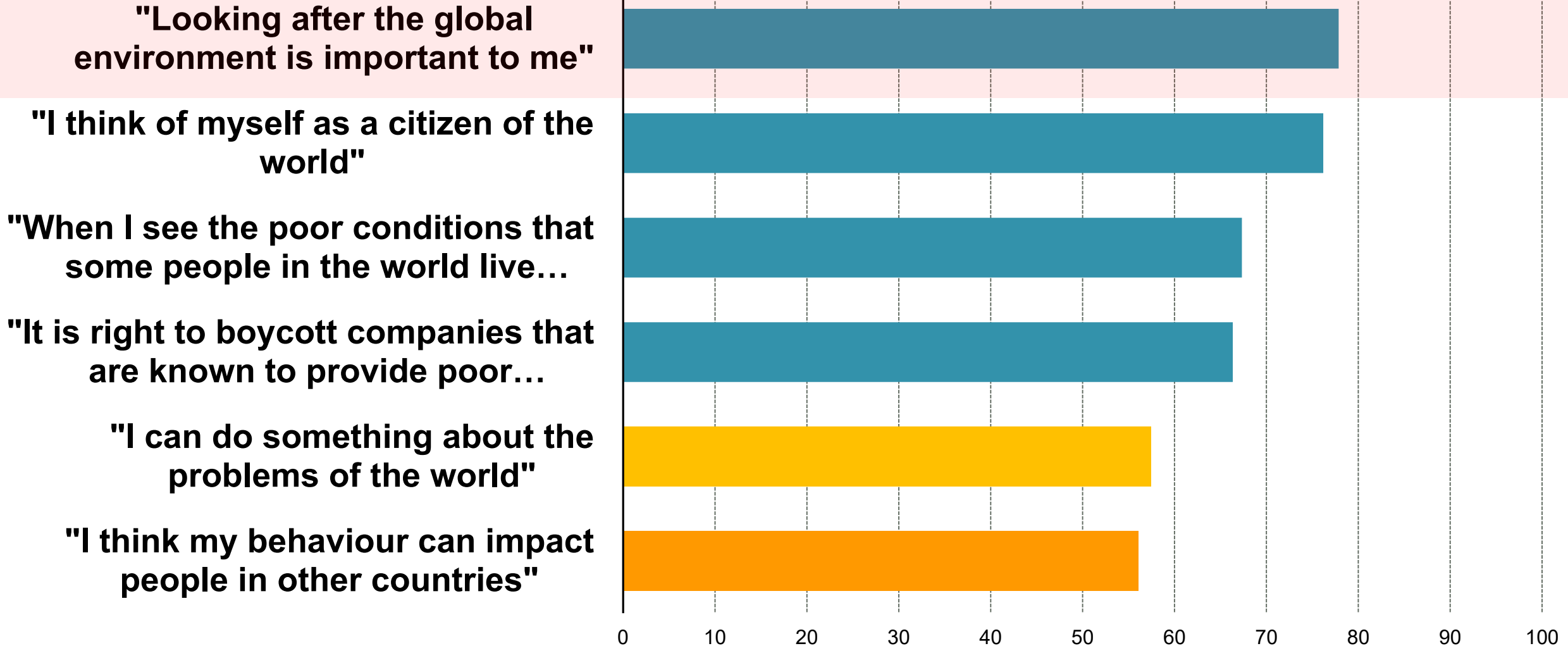
Based on principals' reports



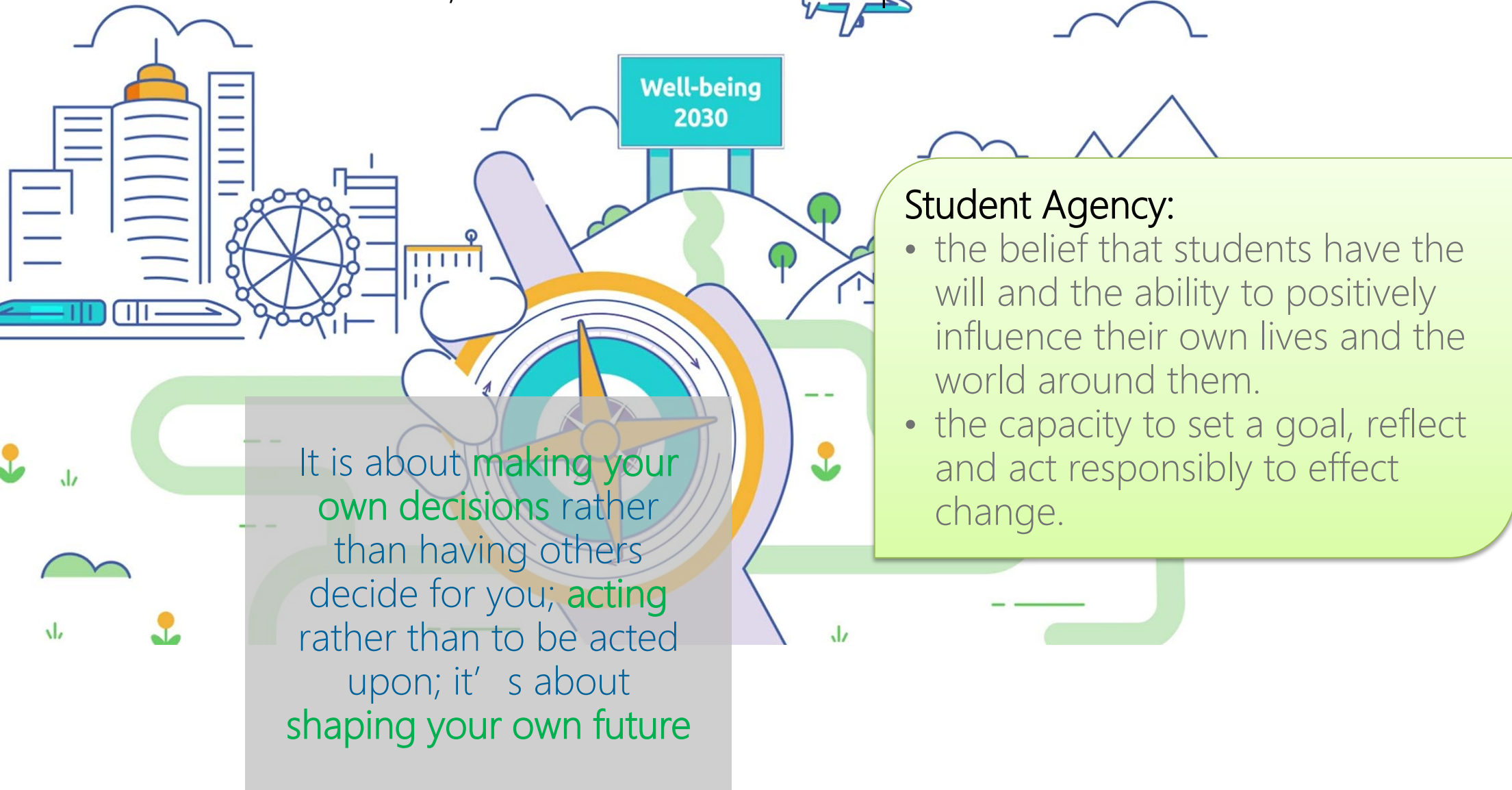
Students' agency regarding global issues (PISA, OECD average)

Fig VI.5.1a

Percentage of students who agreed or strongly agreed with the following statements:



To thrive in the VUCA world, students need to learn to navigate oneself towards the world of well-being- well-being of oneself, of others and of the planet.



It is about **making your own decisions** rather than having others decide for you; **acting** rather than to be acted upon; it's about **shaping your own future**

Student Agency:

- the belief that students have the will and the ability to positively influence their own lives and the world around them.
- the capacity to set a goal, reflect and act responsibly to effect change.

When fast gets really fast, being slow to adapt makes education really slow

Industrial systems

World class systems

Curriculum, instruction and assessment

Routine cognitive skills

Complex ways of thinking and working

Student inclusion

Some students learn at high levels

All students learn at high levels

Role of teachers

Standardisation and compliance

High-level professional knowledge workers

Work organisation

'Tayloristic', industrial

Flat, collegial, entrepreneurial

Accountability

Primarily to authorities

Primarily to peers and stakeholders



Reproducing knowledge

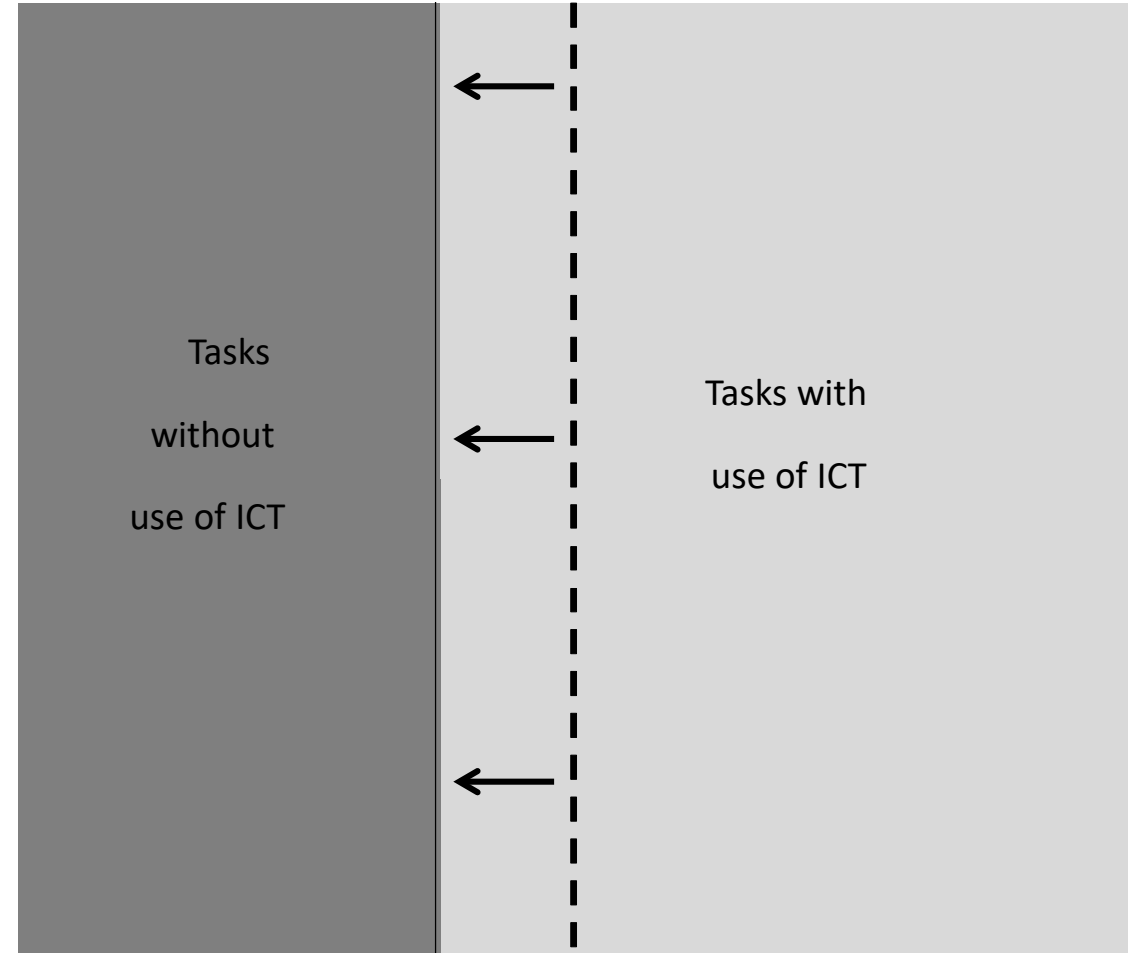
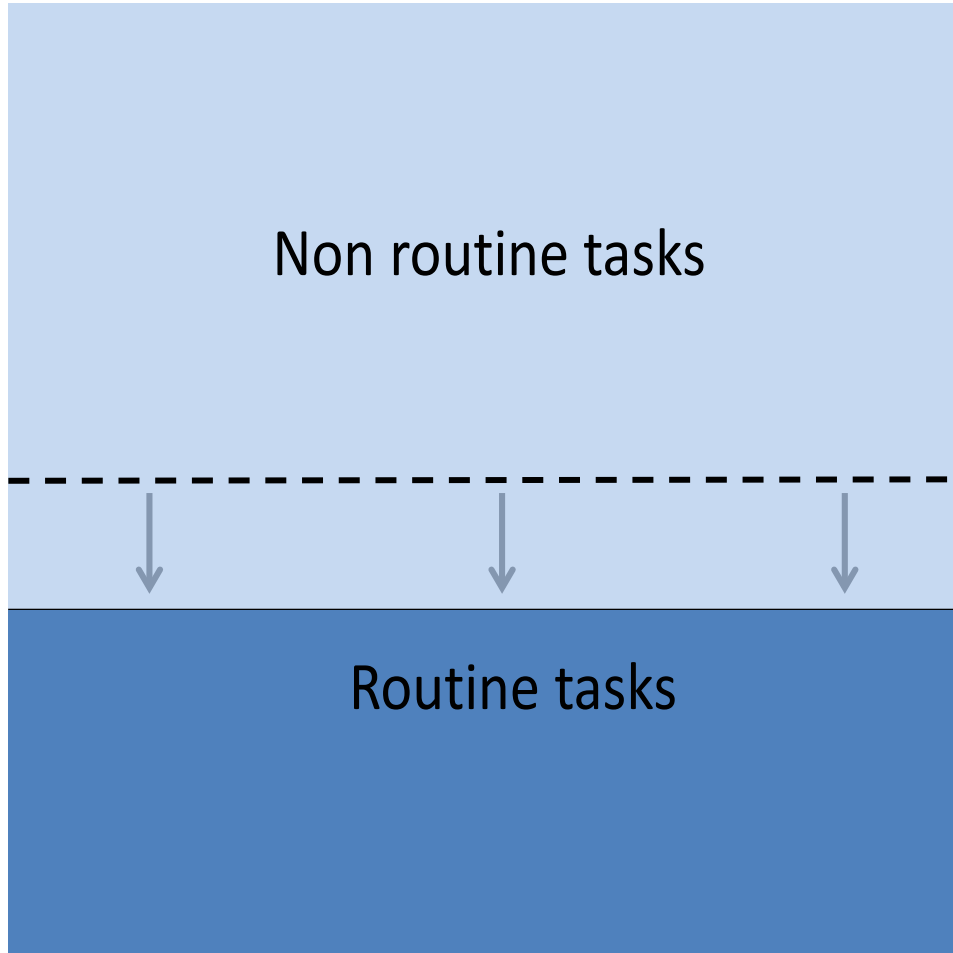
A hand in a dark suit jacket is shown holding a glowing, circuit-like shape. The shape is composed of white lines and dots, resembling a complex network or data structure. The background is a solid teal color. The hand is positioned on the right side of the frame, with the fingers wrapped around the glowing shape. The glowing shape is on the left side of the frame, extending towards the center. The overall composition suggests a connection between human intelligence and technology.

Creating knowledge

Think for yourself and work with others

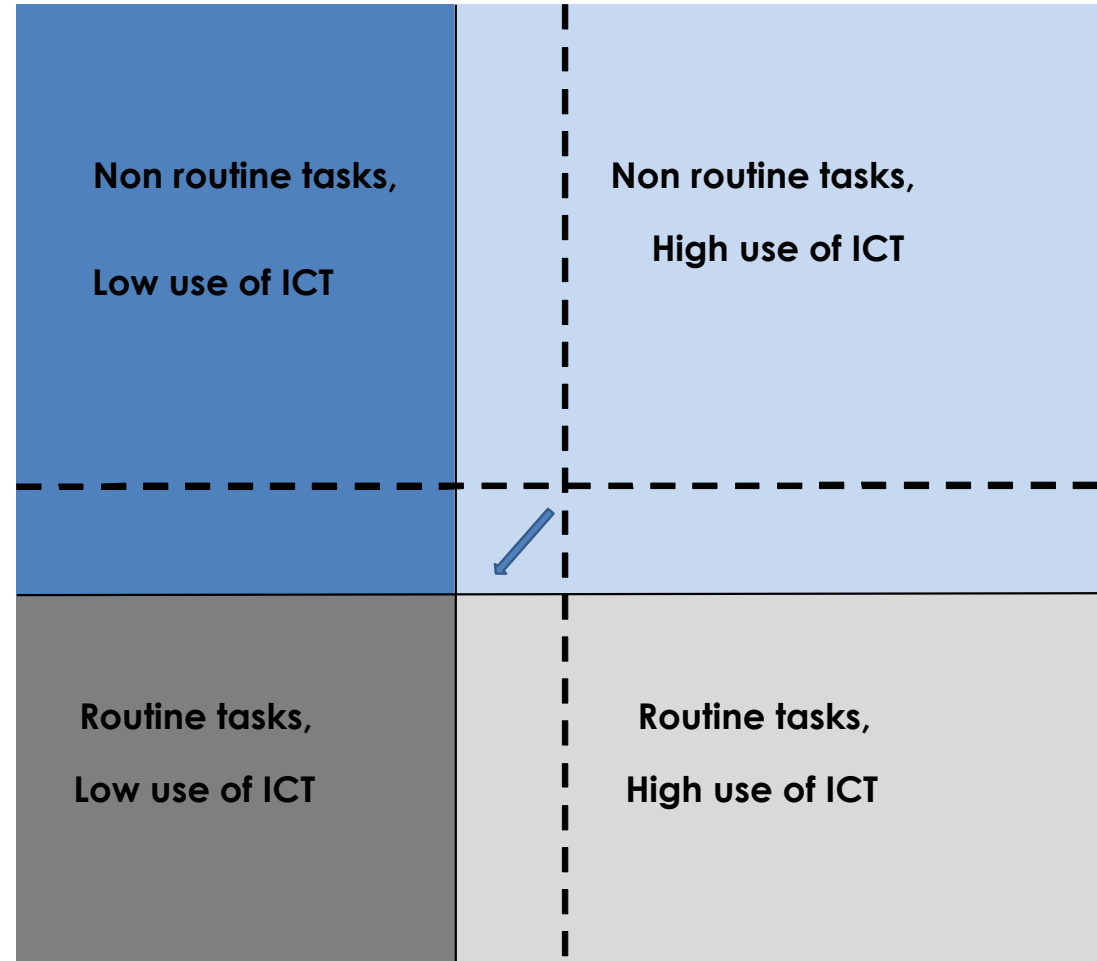


Two effects of digitalisation

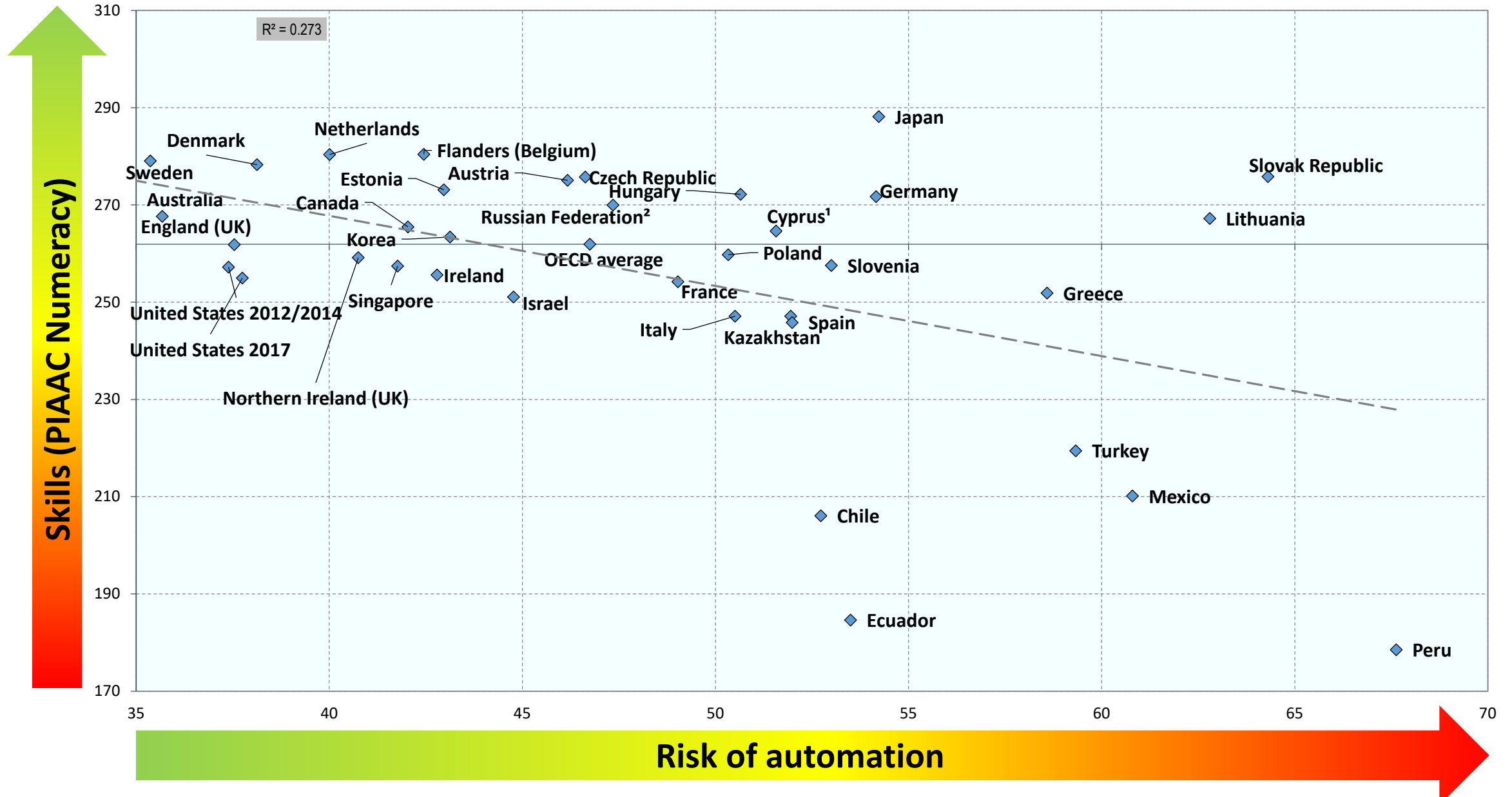




Two effects of digitalisation

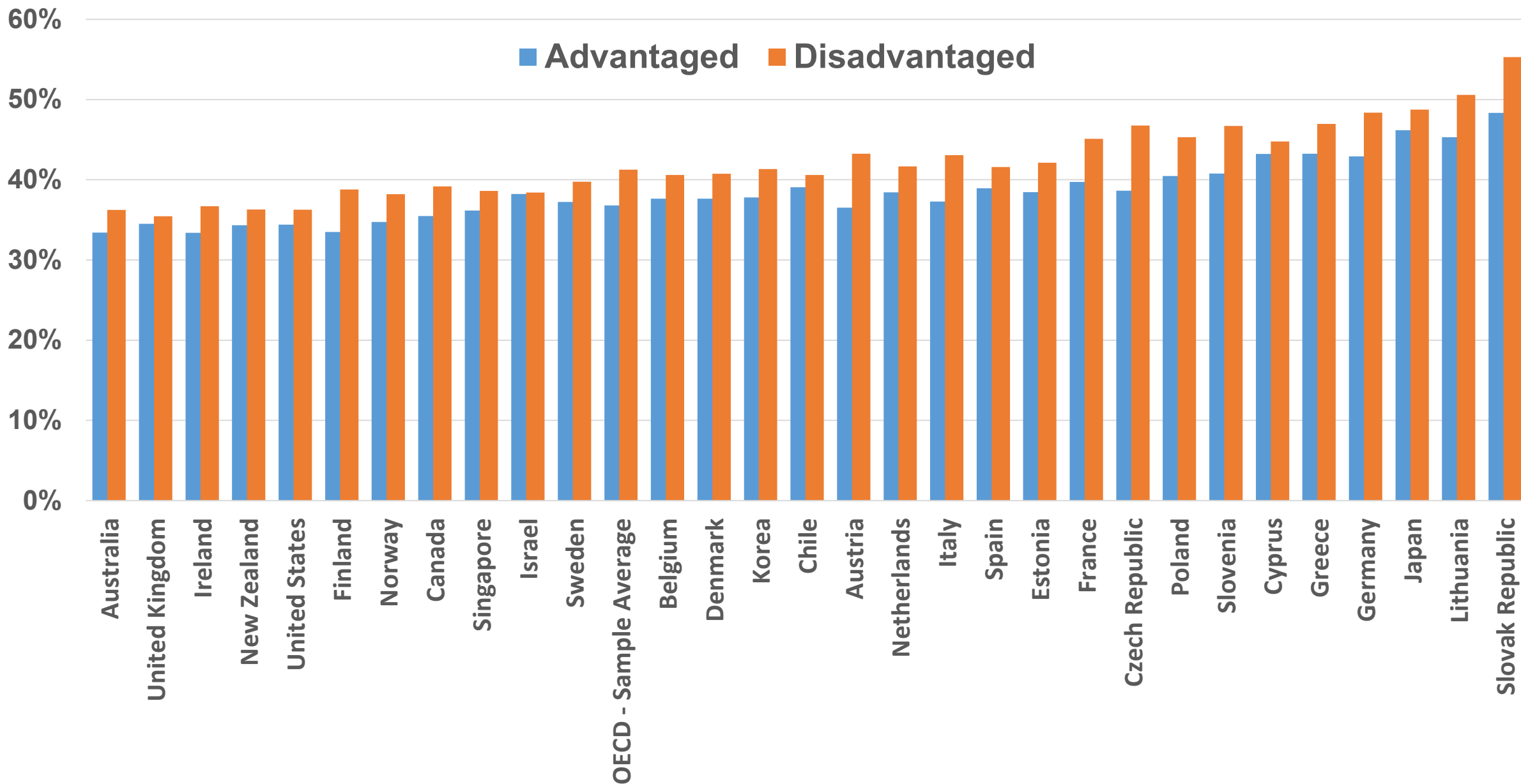


Skills and the risk of automation





Many teenagers aspire to jobs that are at high risk of automation (PISA)



Digitalisation



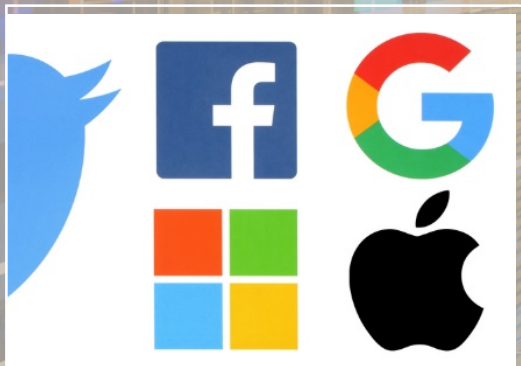
Democratizing



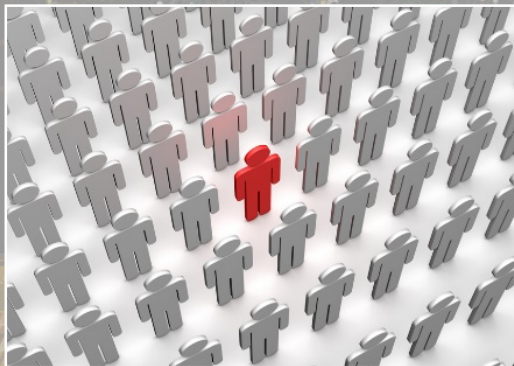
Particularizing



Empowering



Concentrating

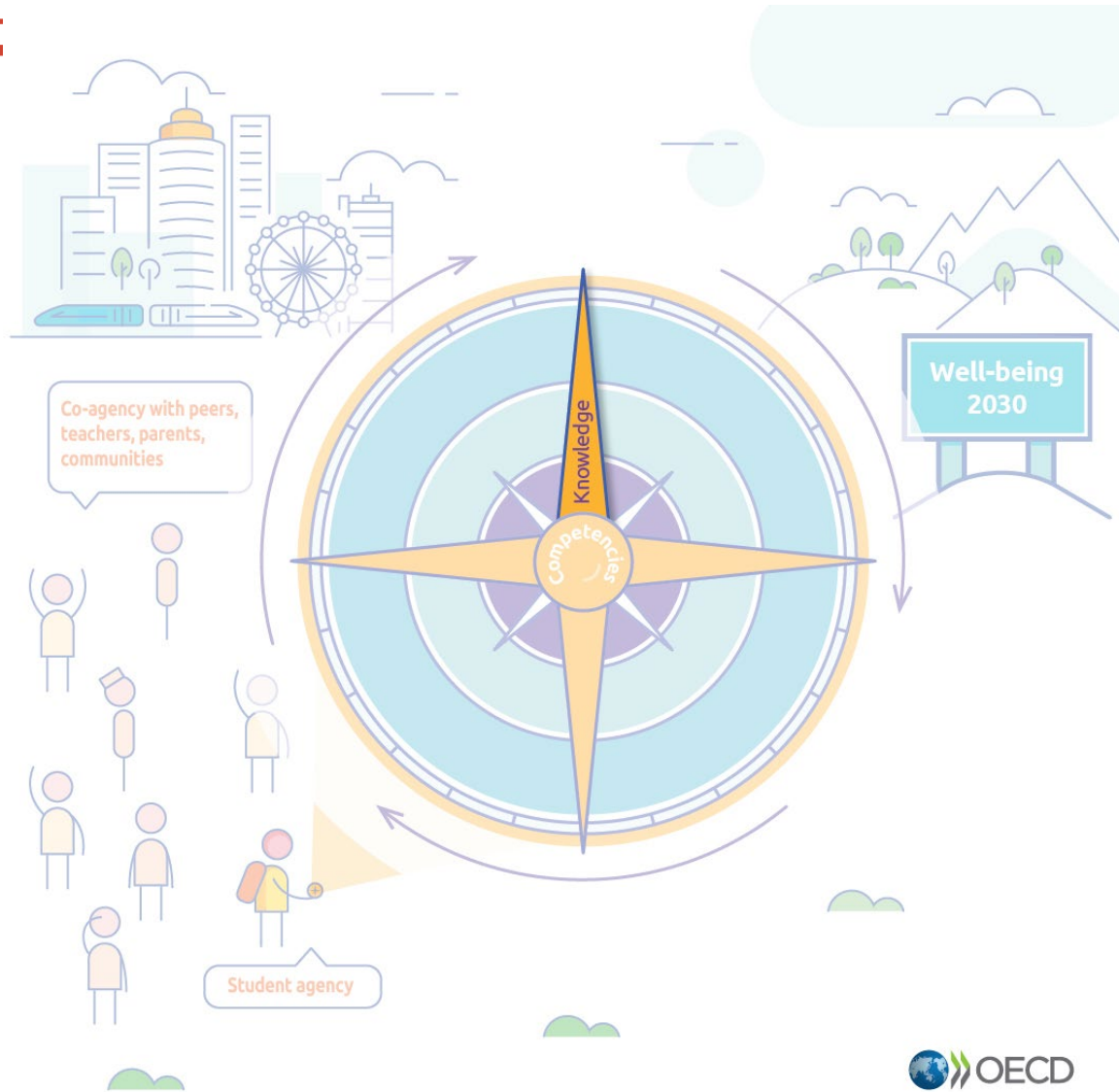
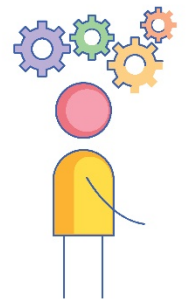


Homogenizing



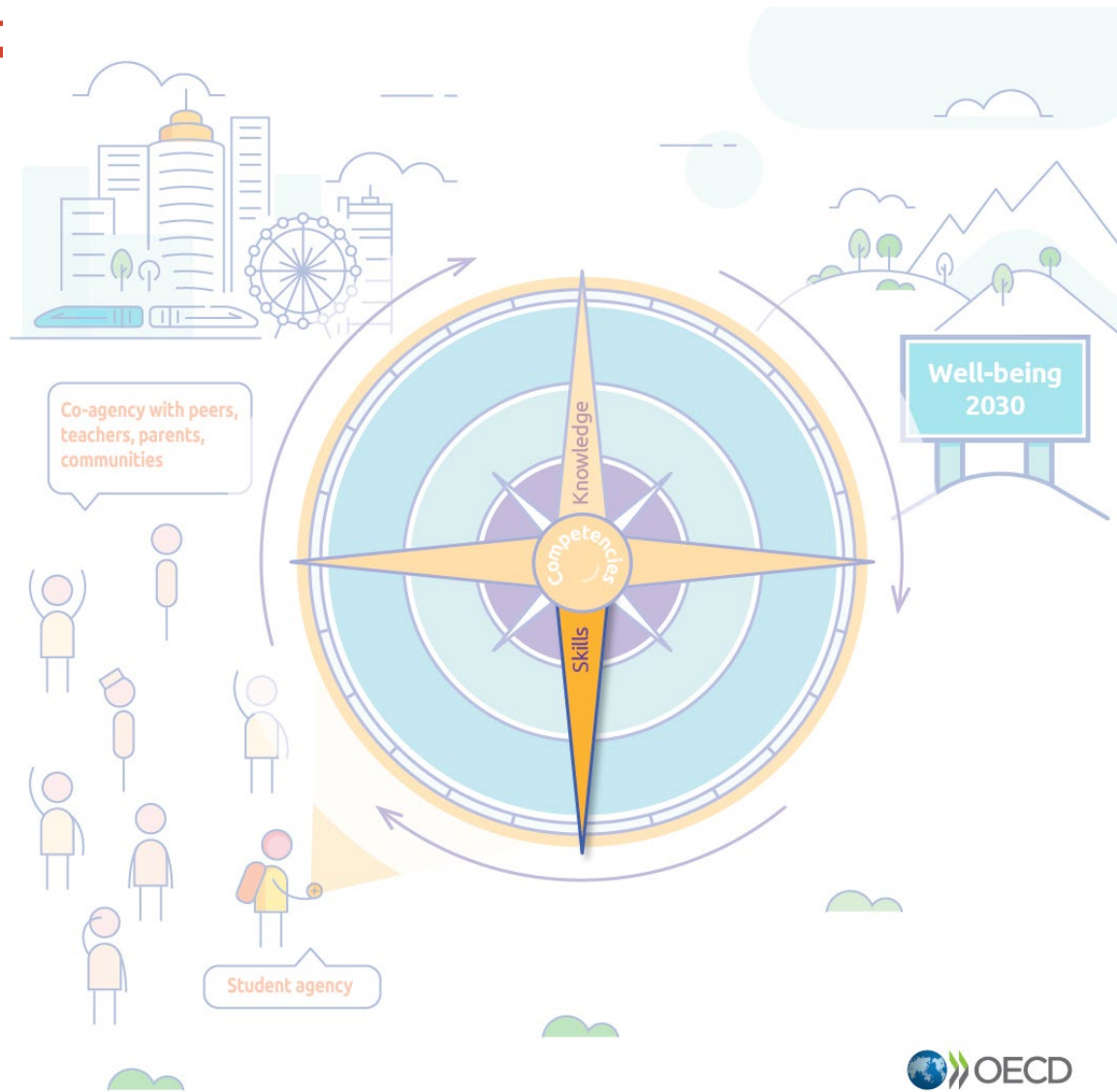
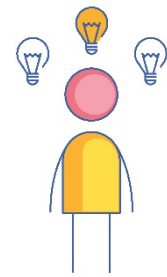
Disempowering

Learning compass: Knowledge



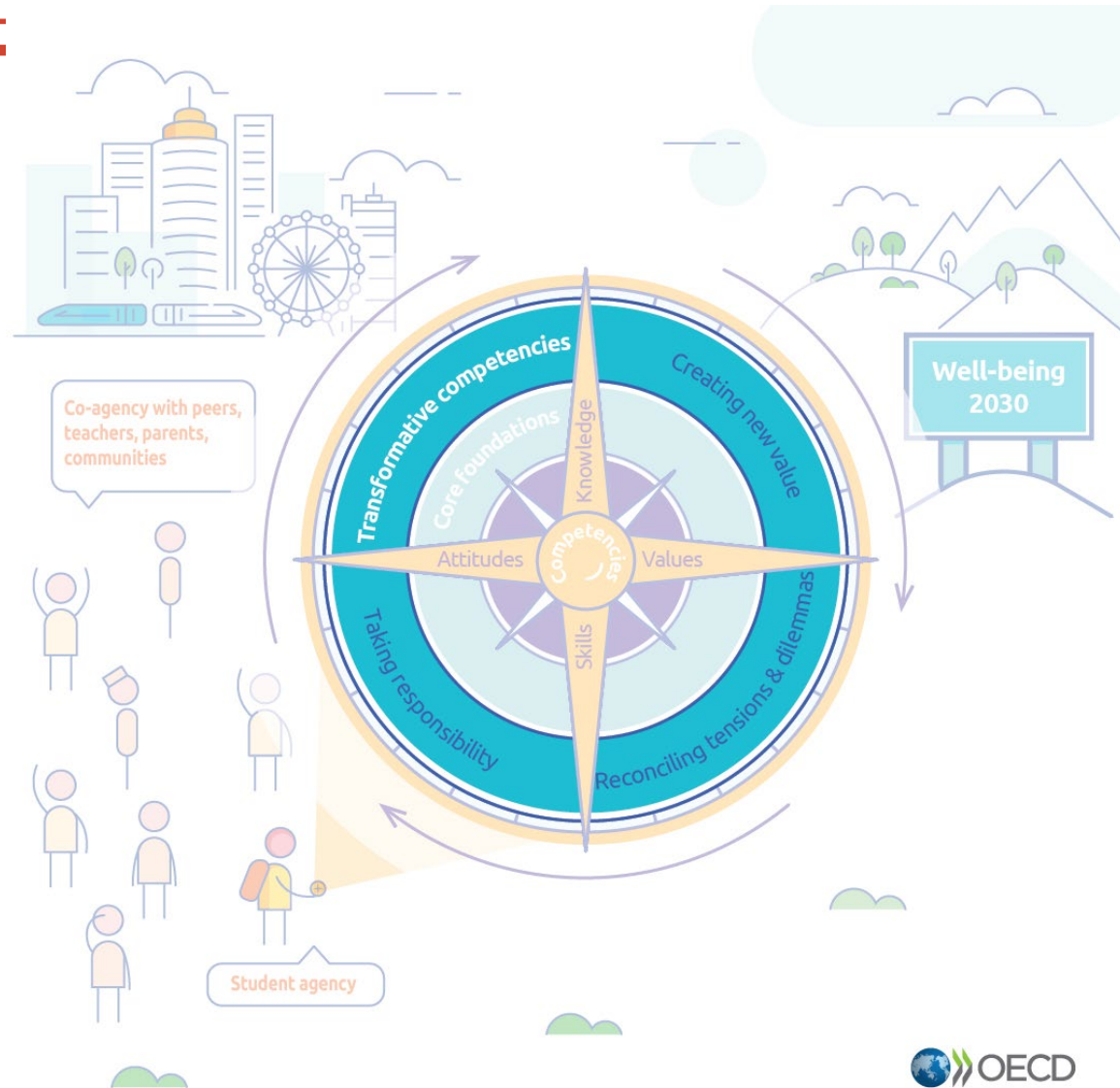
- Disciplinary
- Interdisciplinary
- Epistemic
- Procedural

Learning compass: Skills



- Cognitive & meta-cognitive
- Social & emotional
- Physical & practical

Transformative competencies

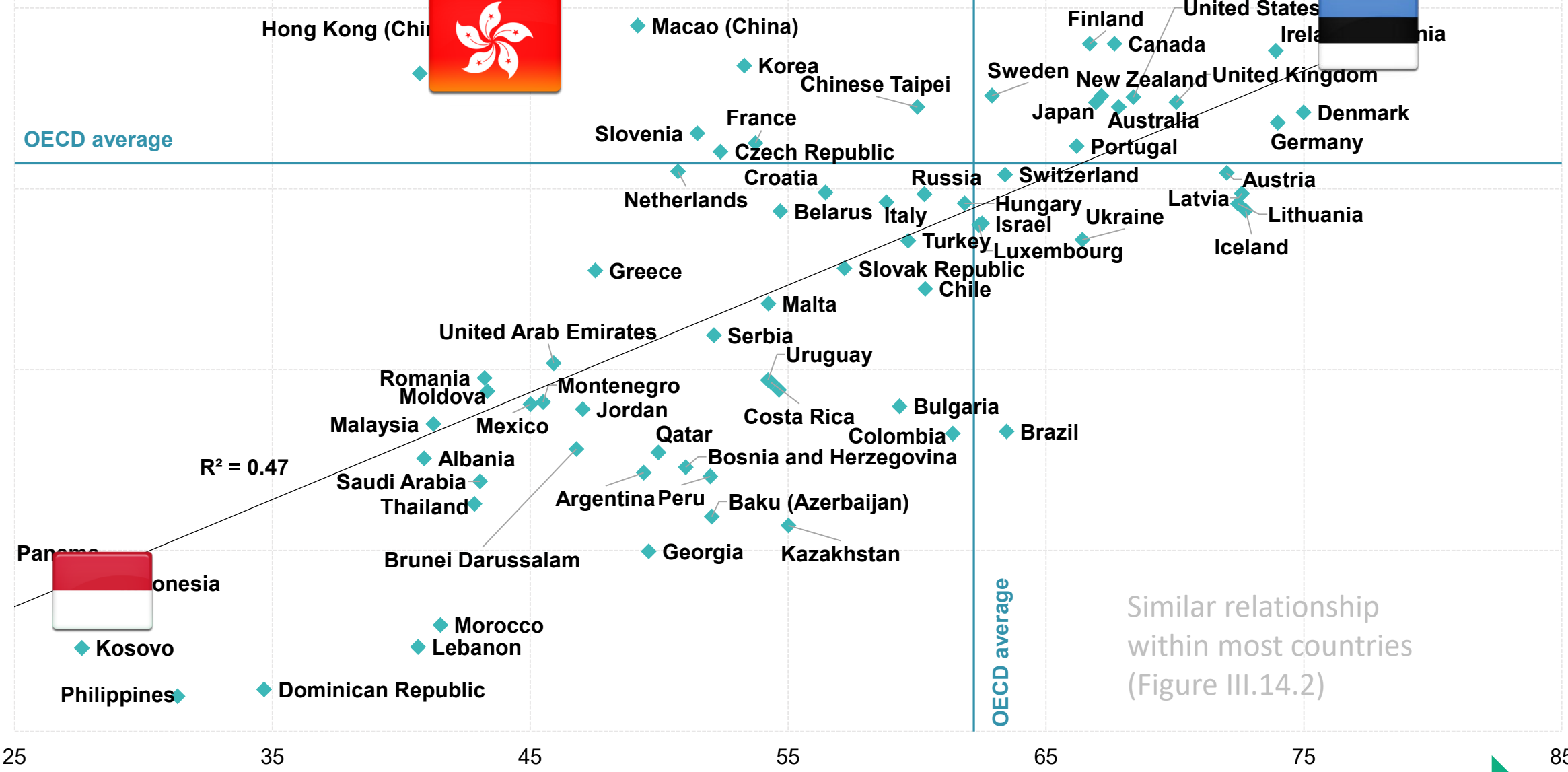


- Creating new value
- Taking responsibility
- Reconciling tensions & dilemmas

Growth mindset and reading performance



Average reading score



R² = 0.47

OECD average

Similar relationship within most countries (Figure III.14.2)

More students holding a growth mindset

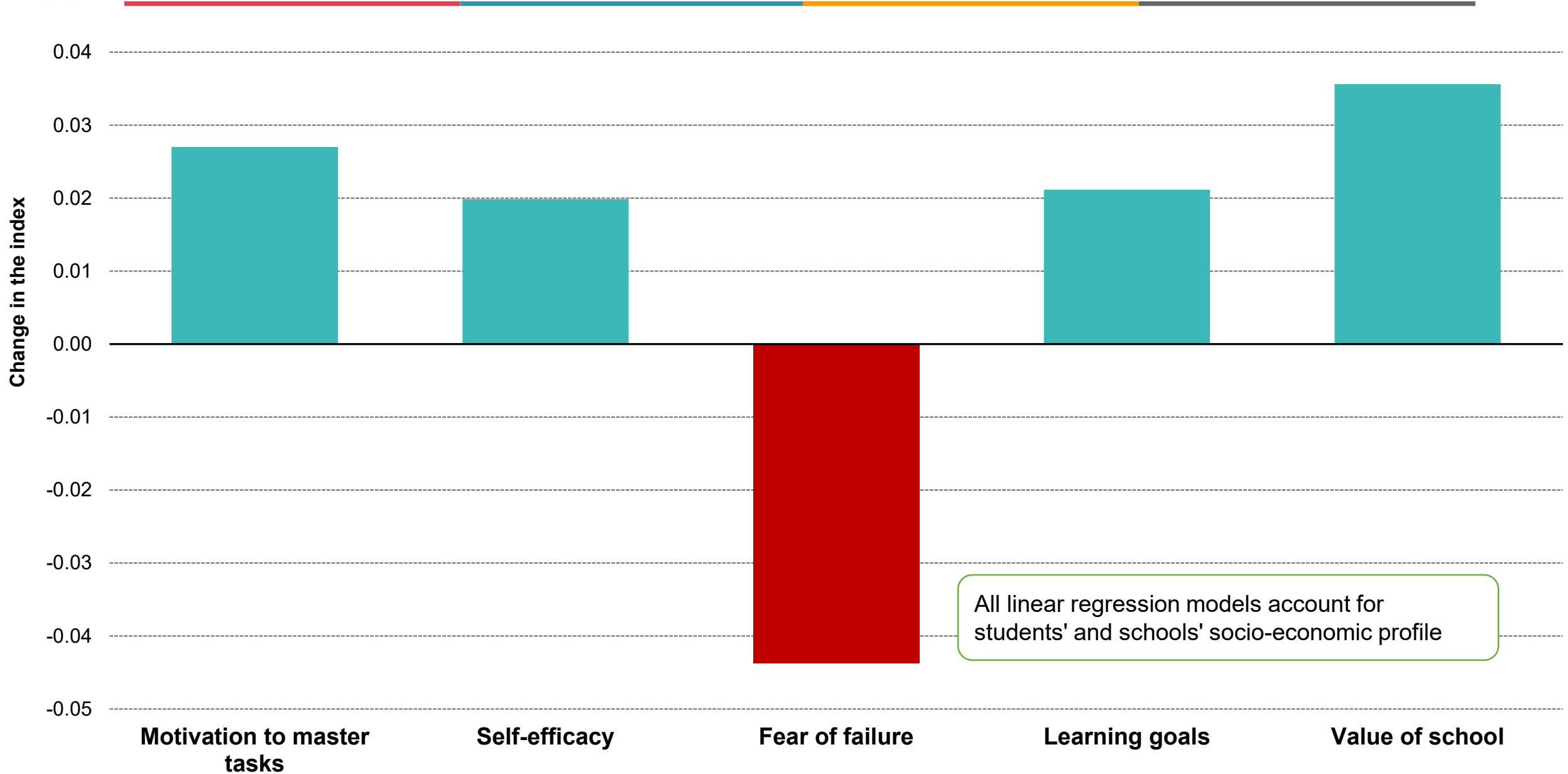
Percentage of students who disagreed or strongly disagreed that their intelligence cannot change very much (%)



Growth mindset and student attitudes

Change in the following indices when students disagreed or strongly disagreed that "your intelligence is something about you that you can't change very much":

Fig III.14.5





Some learn at high levels



All learn at high levels



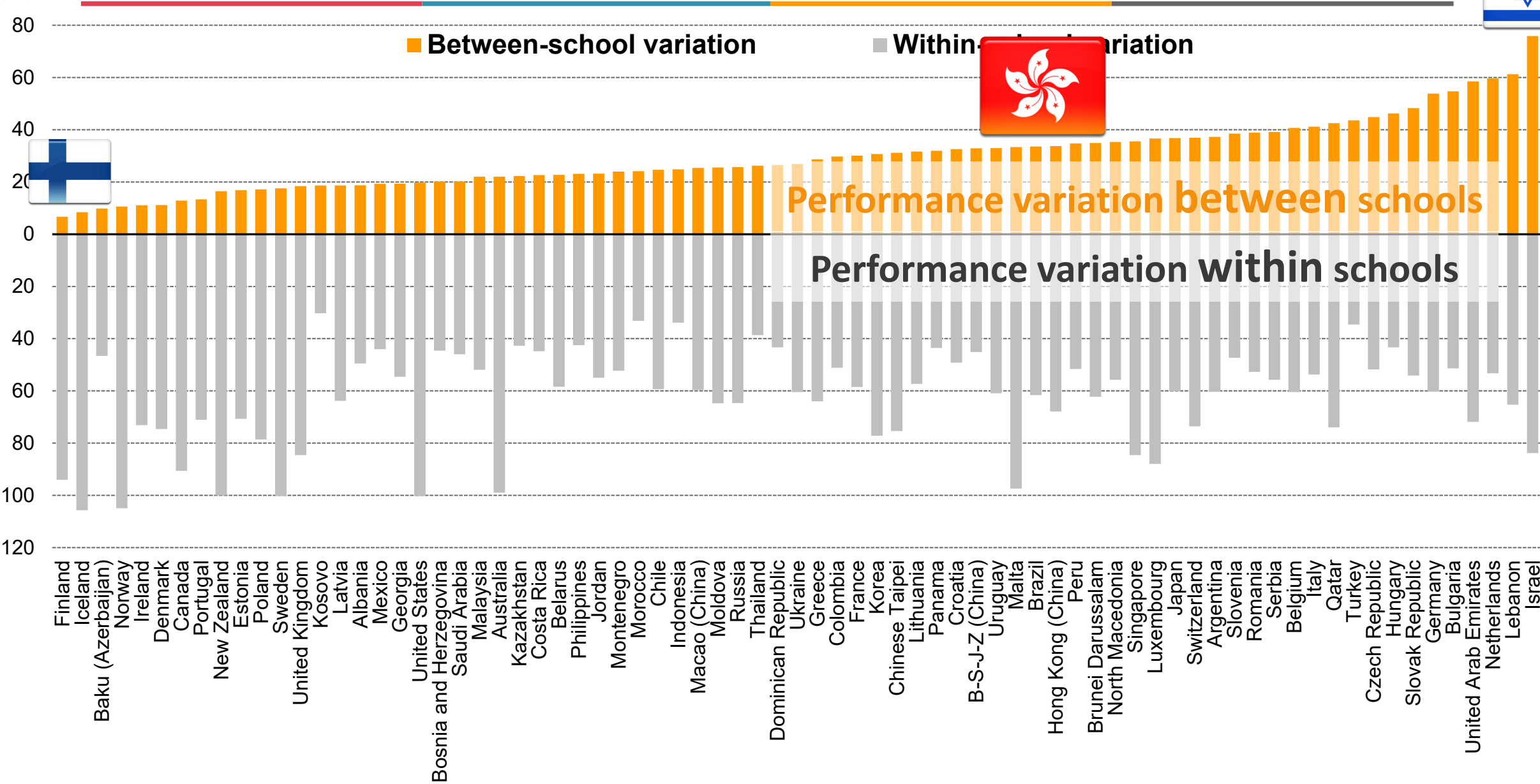
Can the closest school be always the best school?

Variation in reading performance between and within schools

Fig II.4.1



Percentage of the total variation in performance across OECD countries



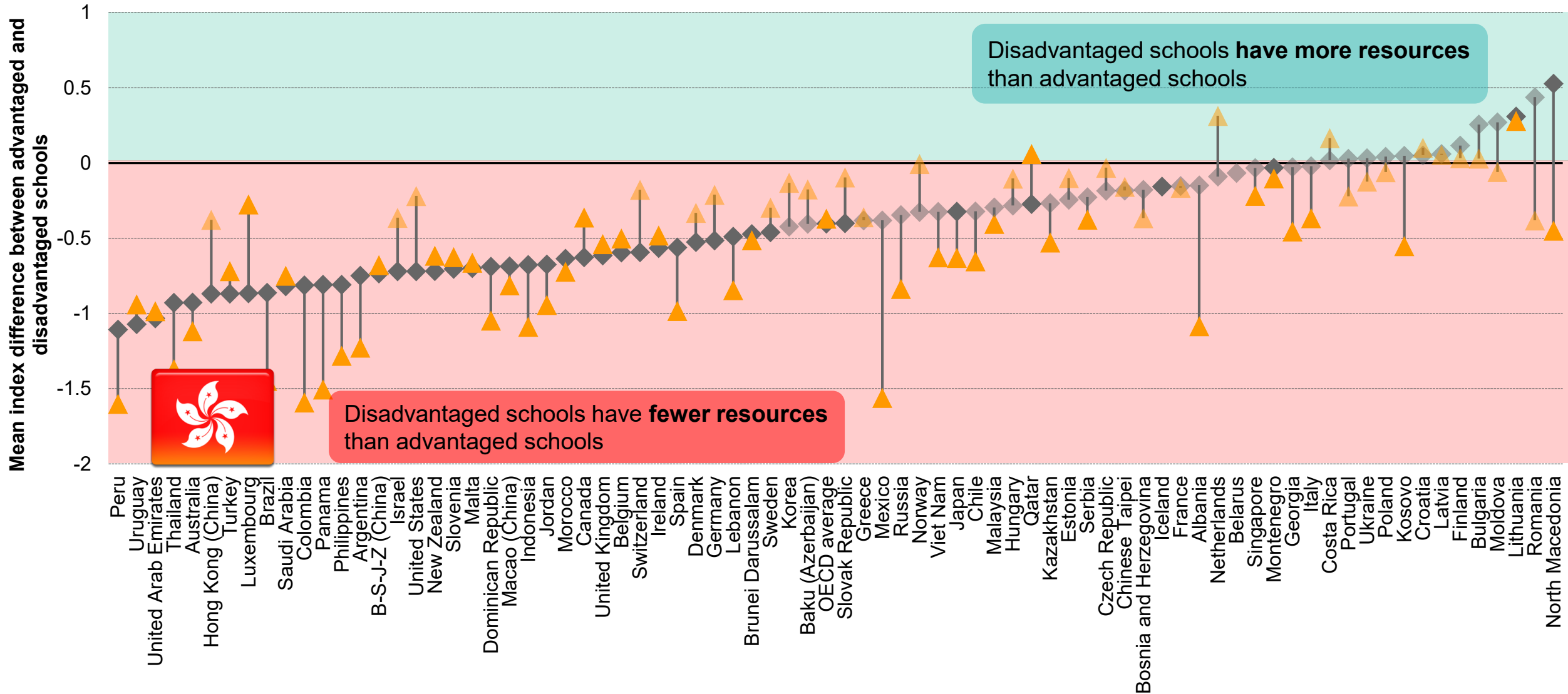


Few systems align resources with needs

Based on principals' reports

Fig II.5.5

◆ Index of shortage of education staff ▲ Index of shortage of educational material



A person in a dark suit and tie is holding a wooden gavel and a book. The background is a blurred city skyline at sunset. The text "Bureaucratic Look-up" is overlaid in white.

Bureaucratic Look-up

A photograph of three business professionals (two men and one woman) sitting around a white conference table in a bright office setting. The man on the left is wearing a dark suit and a patterned tie, smiling. The woman in the center is wearing a white blazer over a black top, also smiling. The man on the right is wearing a dark suit and a striped tie, looking towards the camera. On the table, there is a laptop, several documents, a pen, and a small colorful pie chart. The entire image has a light green tint.

Devolved Look-outward

Policy levers to teacher professionalism

Autonomy: Teachers' decision-making power over their work (teaching content, course offerings, discipline practices)

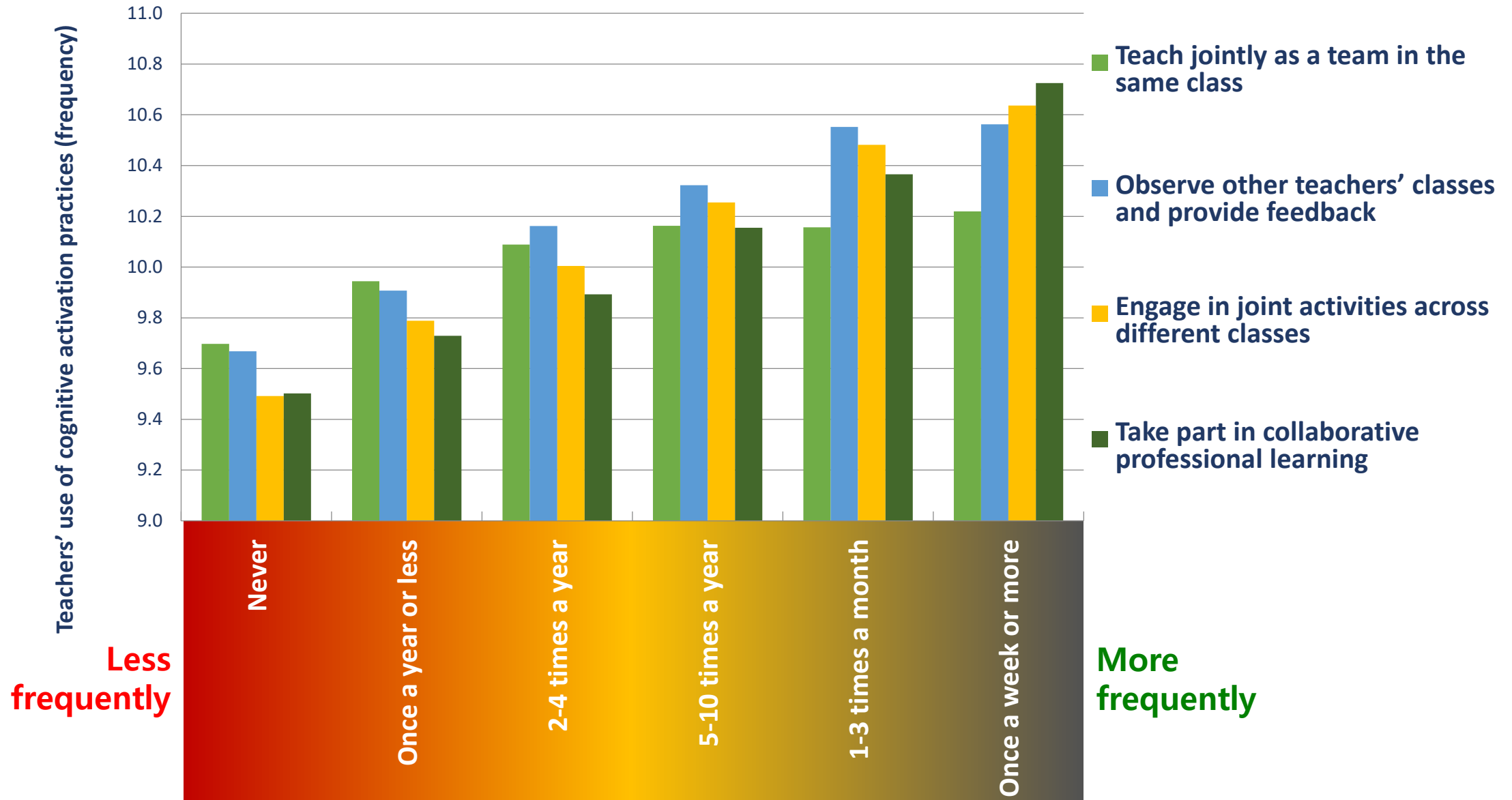
Teacher professionalism

Peer networks: Opportunities for exchange and support needed to maintain high standards of teaching (participation in induction, mentoring, networks, feedback from direct observations)

Knowledge base for teaching (initial education and incentives for professional development)

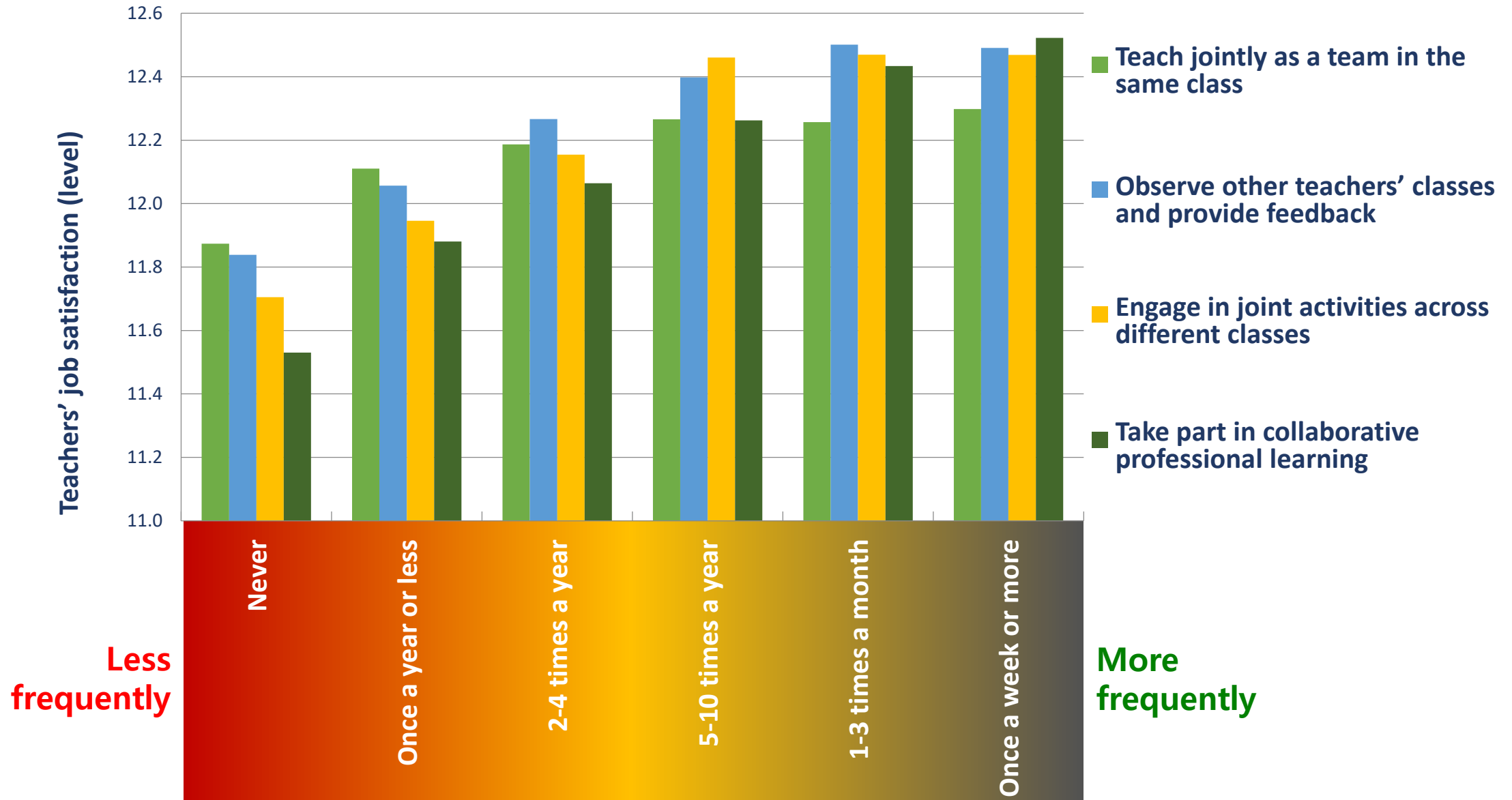
Teachers' use of effective teaching practices and professional collaboration

OECD average-31



Teachers' job satisfaction and professional collaboration

OECD average-31



A man in a light-colored suit jacket and blue shirt is leaning over a desk, pointing at a tablet with a black pen. A woman with long dark hair, wearing a light-colored blouse with a bow at the neck, is sitting at the desk looking at the tablet. The background is a bright, modern office with large windows. The entire image has a warm, orange-red color overlay.

Prescription

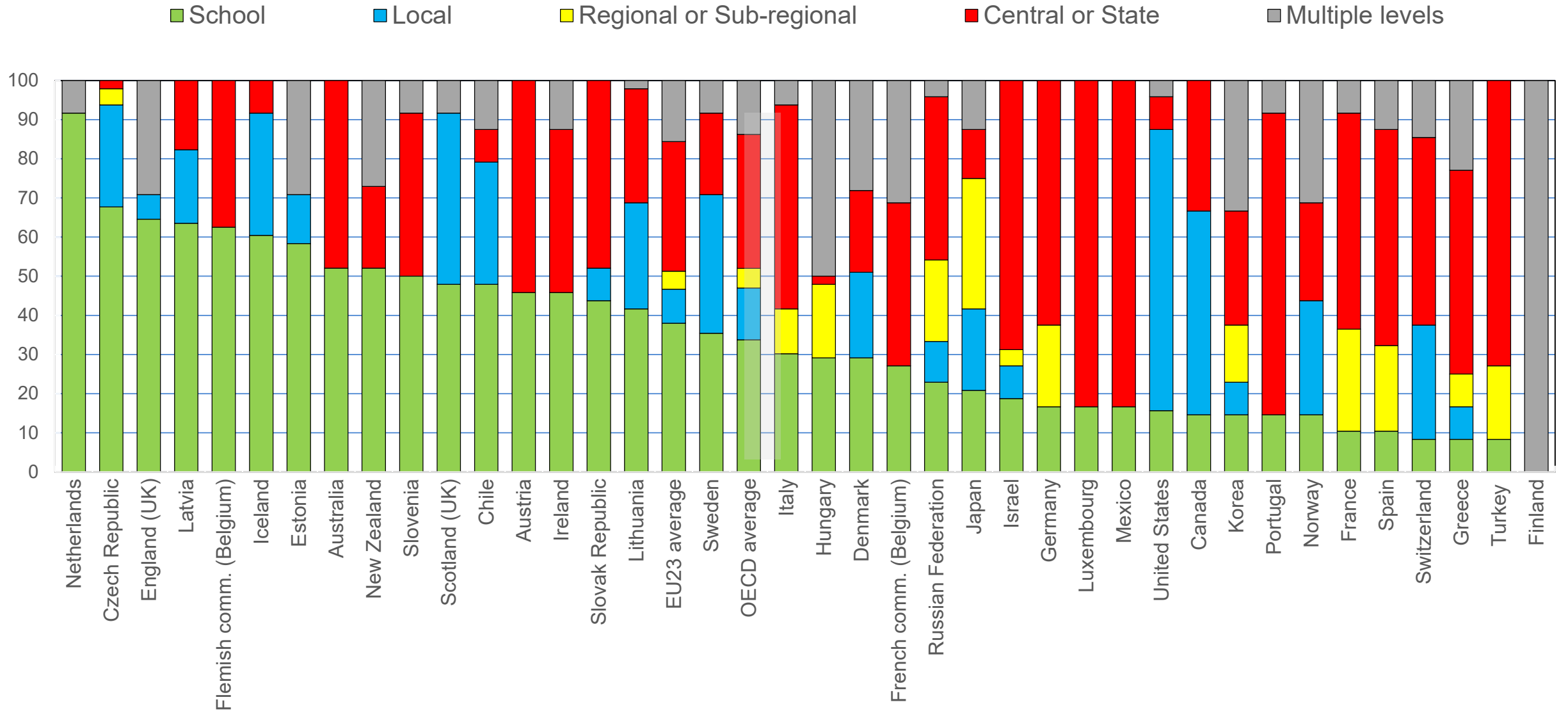


Ownership of professional practice

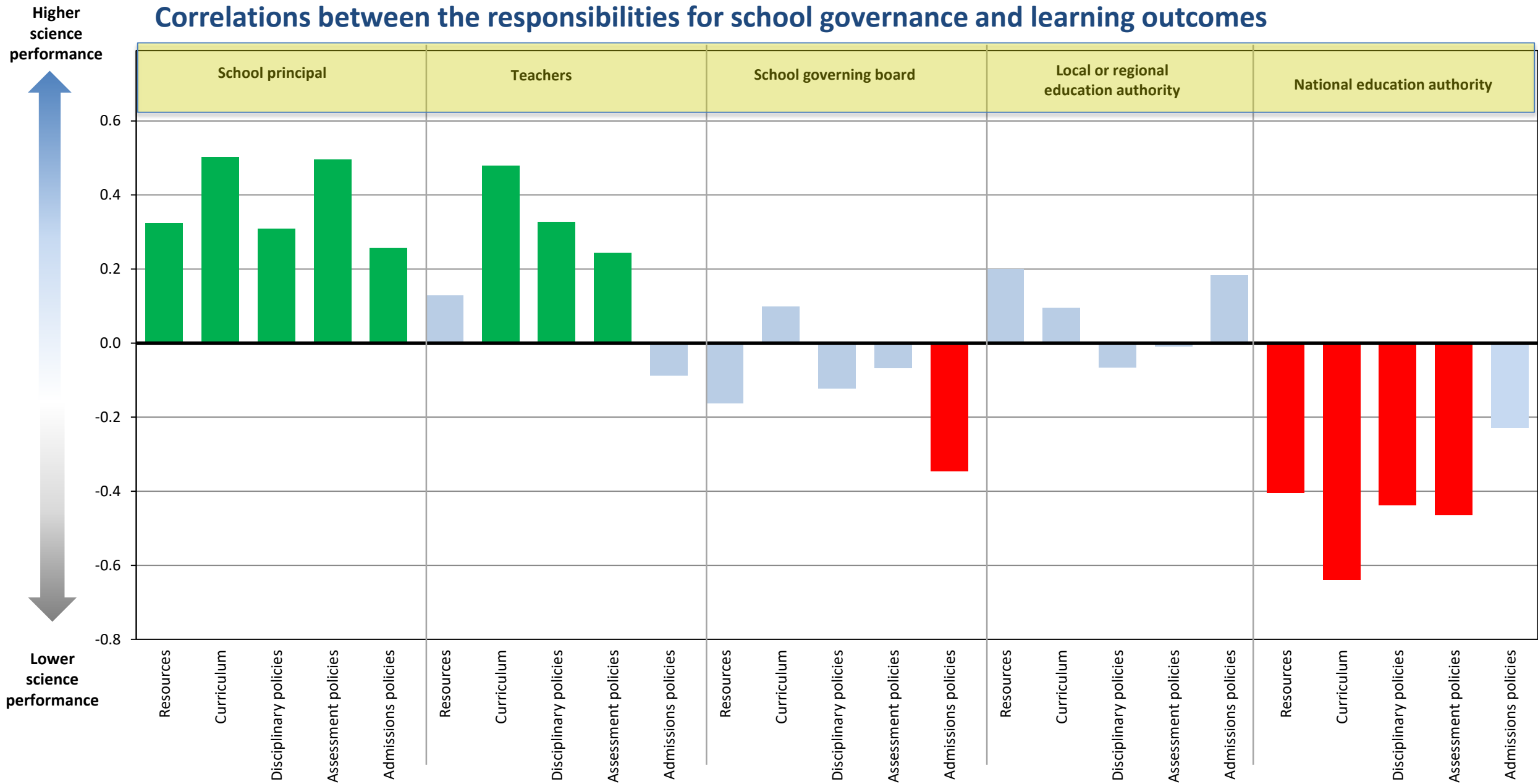
Powerful learning environments are constantly creating synergies and finding new ways to enhance professional, social and cultural capital with others. They do that with families and communities, with higher education, with other schools and learning environments, and with businesses.

Who decides?

Percentage of decisions taken at each level of government in public lower secondary education (2017)



Correlations between the responsibilities for school governance and learning outcomes





The past was divided

Teachers and content divided by subjects and student destinations

Schools designed to keep students inside, and the rest of the world outside



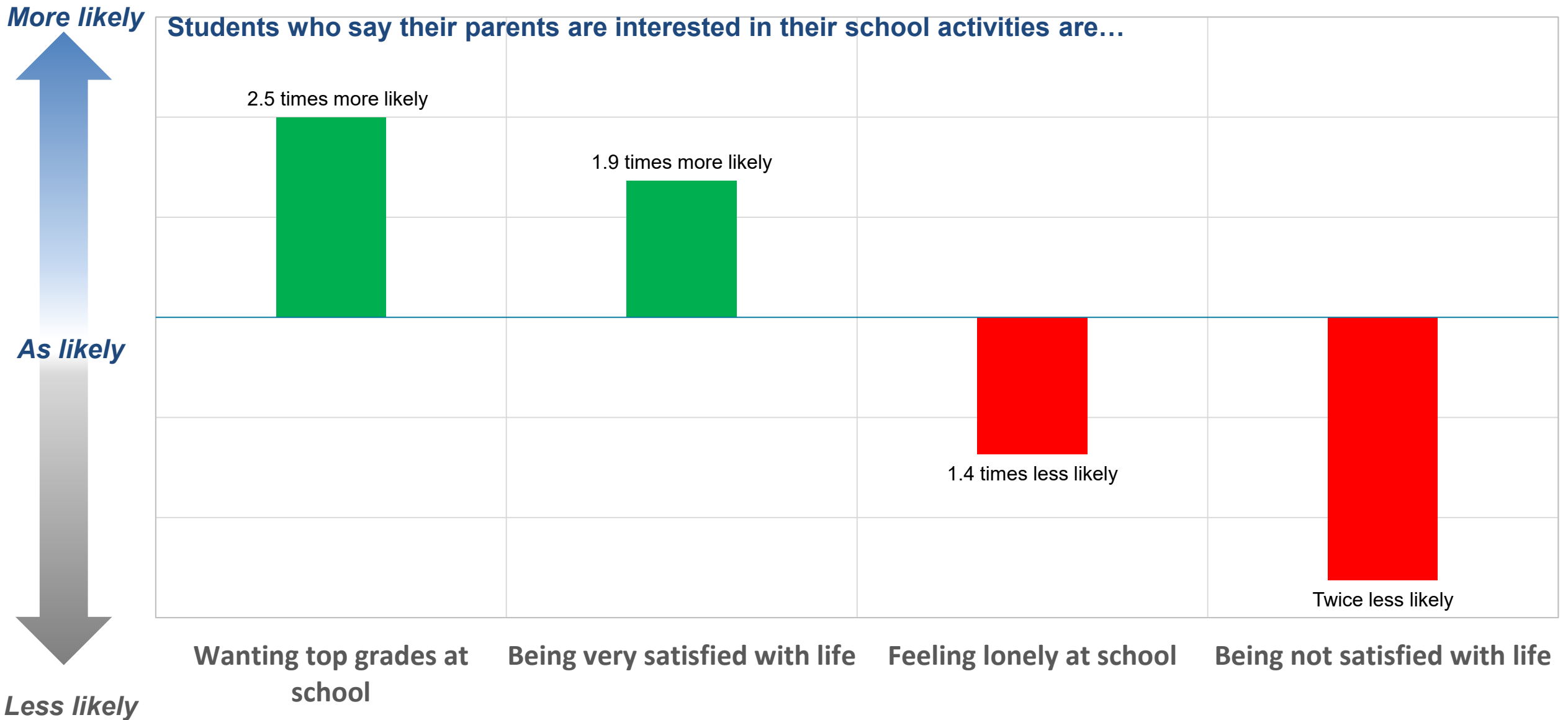
The future is integrated

Integrated: Emphasising integration of subjects, integration of students and integration of learning contexts

Connected: with real-world contexts, and permeable to the rich resources in the community

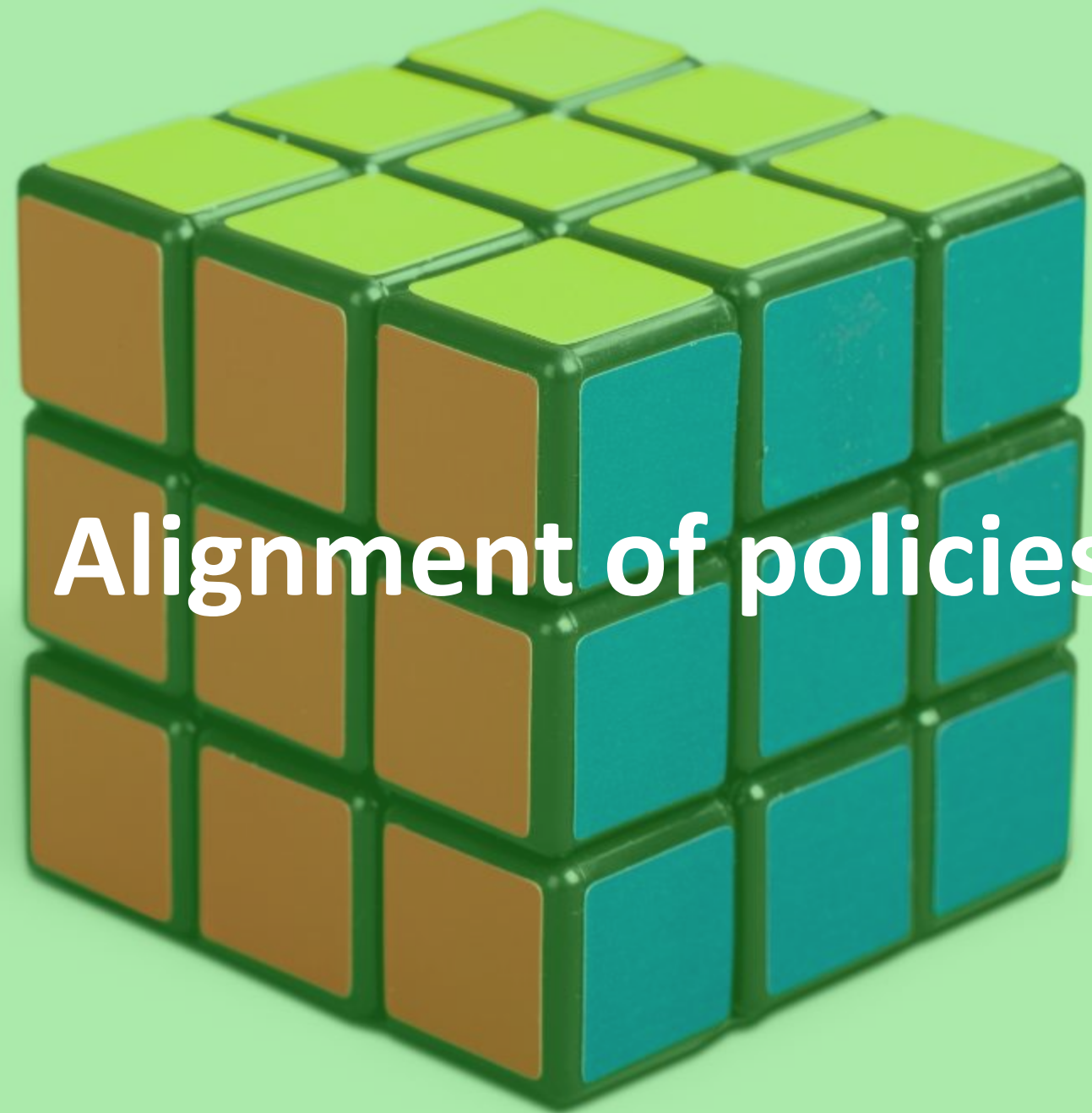
Less subject-based, more project-based

Parents' interest in their child's activities at school and well-being (average)





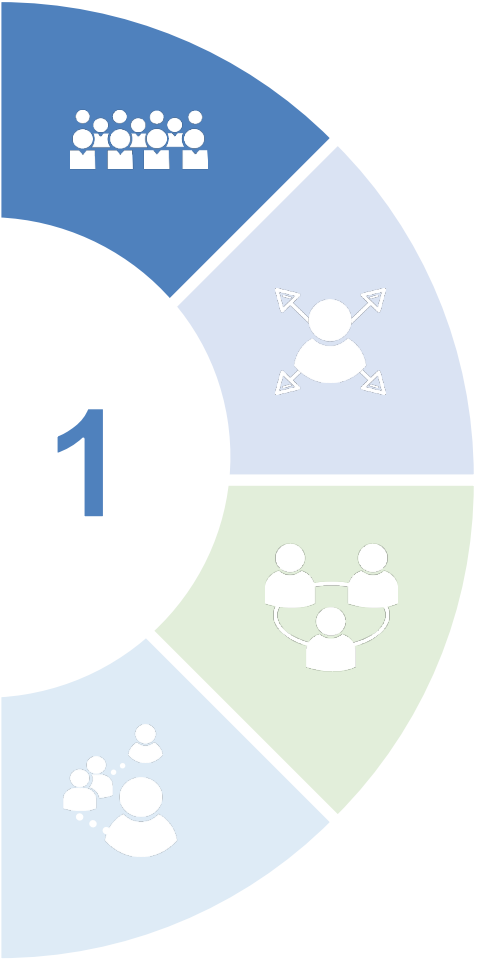
Ideosyncratic policy



Alignment of policies

Scenario 1: Schooling Extended

Participation in formal education continues to expand. International collaboration and technological advances support more individualised learning. The structures and processes of schooling remain.



Goals and functions



Governance and geopolitics



Organisation and structures



The teaching workforce



Educational monopolies remain: Schools are key actors in socialisation, qualification, care and credentialing.



International collaboration and digital technologies power more personalised teaching and learning practices.



Distinct teacher corps remain, although with new divisions of tasks and greater economies of scale.

Scenario 2: Education Outsourced



Traditional schooling systems break down as society becomes more directly involved in educating its citizens. Learning takes place through more diverse, possibly privatised and flexible arrangements, with digital technology a key driver.



Goals and functions



Fragmentation of demand with self-reliant “clients” looking for flexible services.



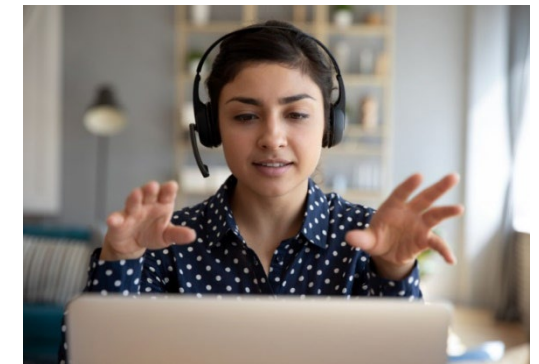
Governance and geopolitics



Schooling systems as players in a wider (local, national, global) education market. Diversification of structures: multiple organisational forms available to individuals.



Organisation and structures



Diversity of instructional roles and teaching status operating within and outside of schools.

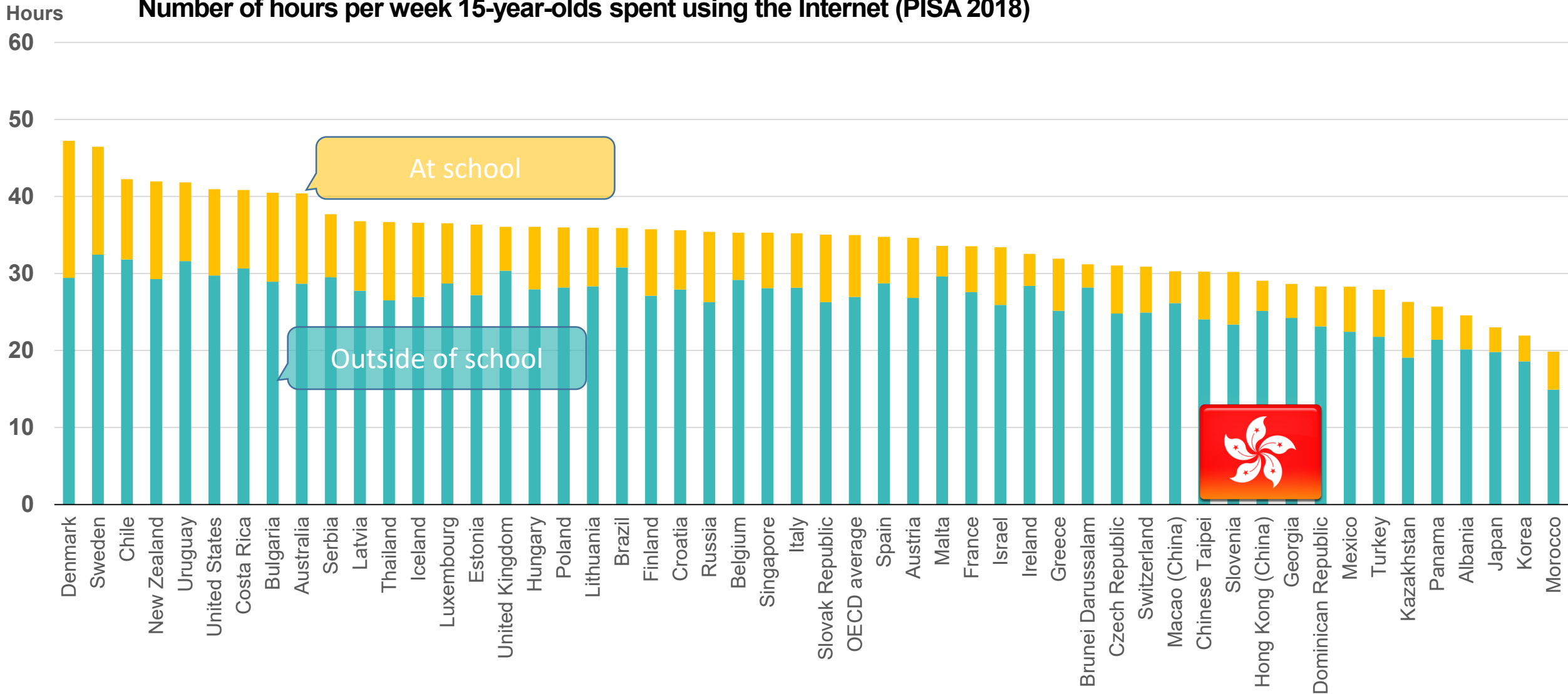


The teaching workforce

The digital world has become the real world



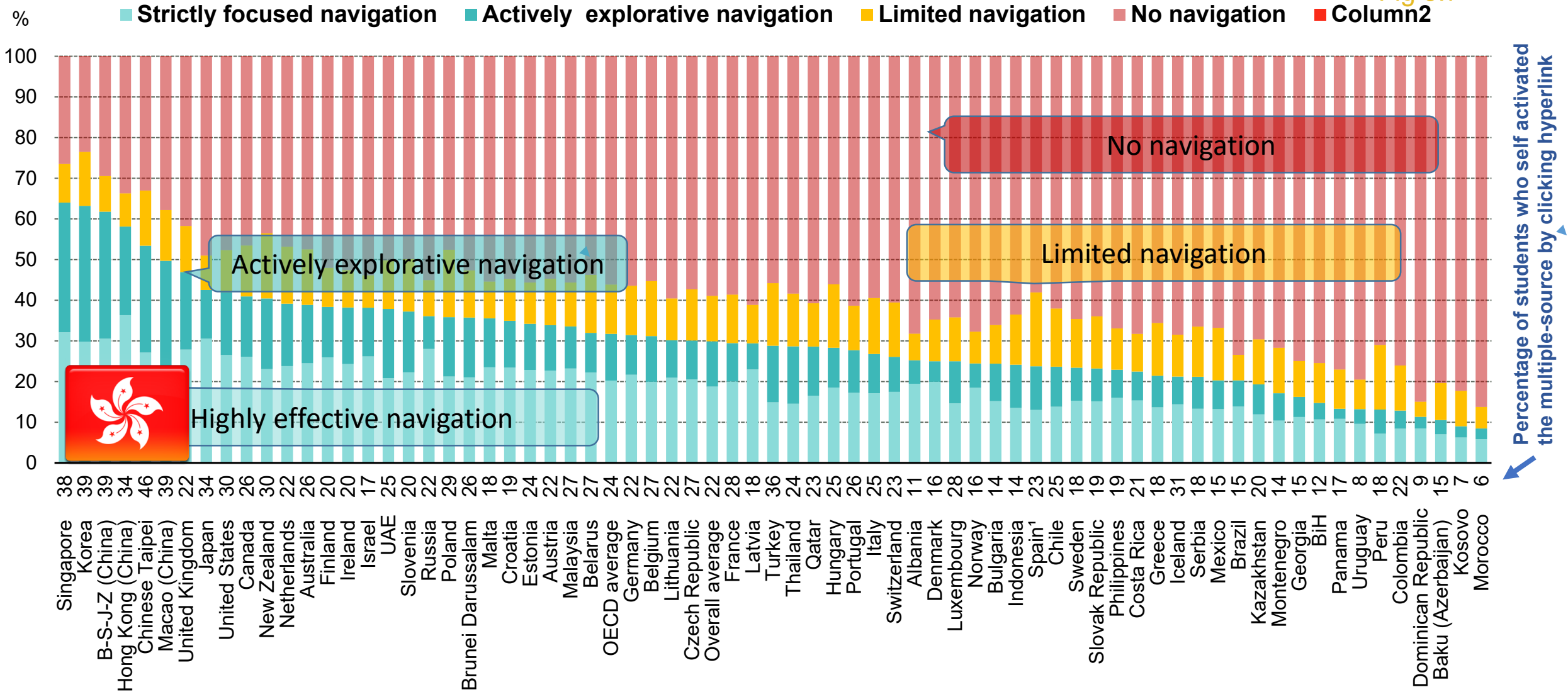
Number of hours per week 15-year-olds spent using the Internet (PISA 2018)



Task-oriented navigation activities (PISA 2018)



Fig 3.7



New learning experiences

- Many online and distance learning and other innovative approaches such as AR, VR and AI were created, adapted and expanded.

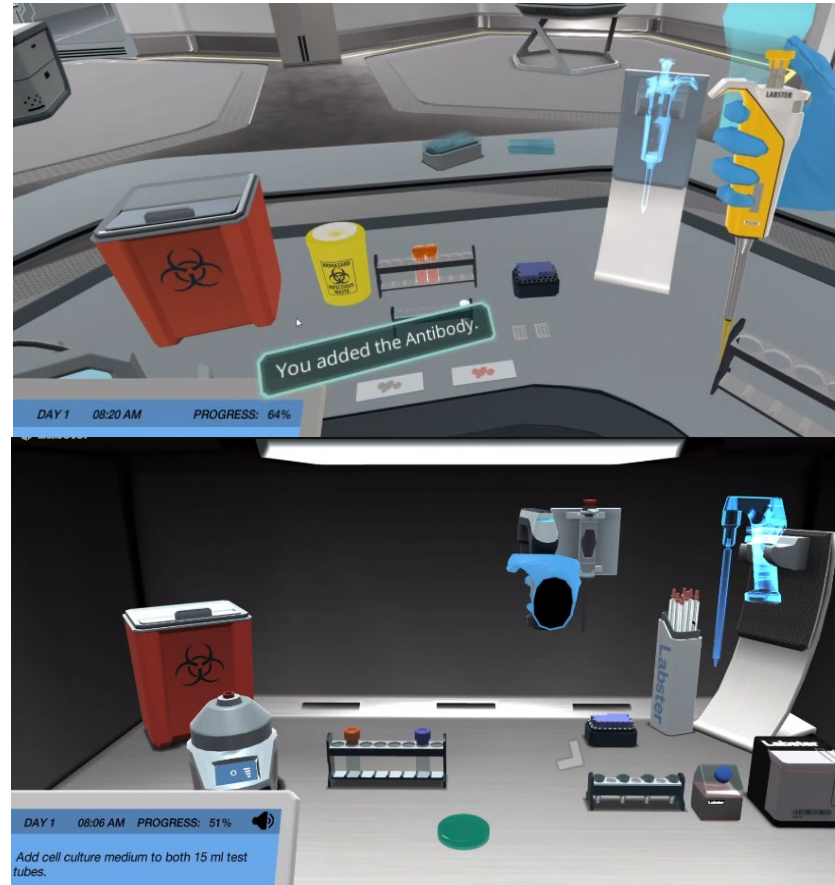
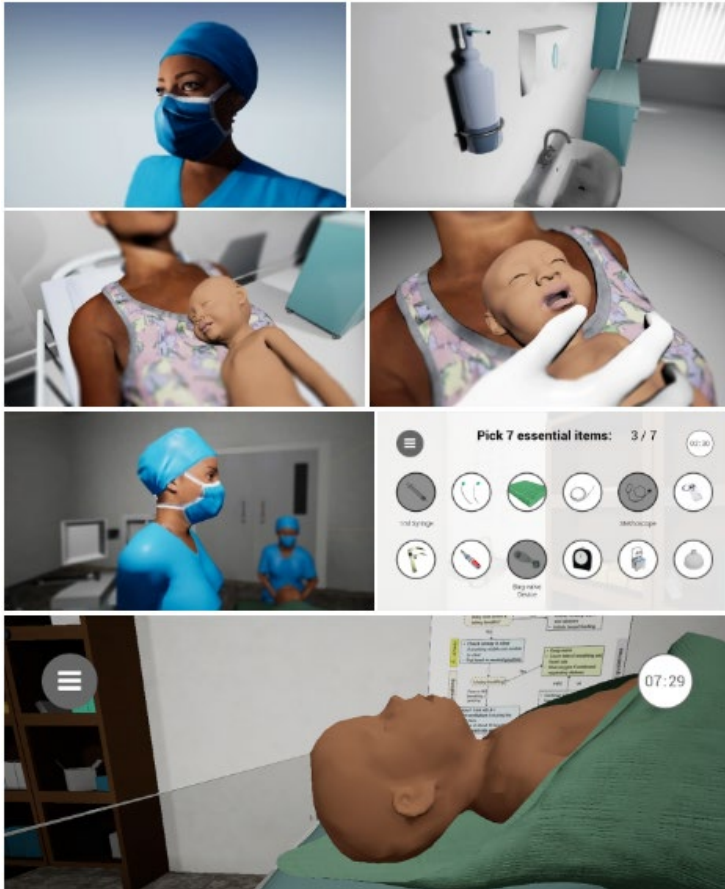


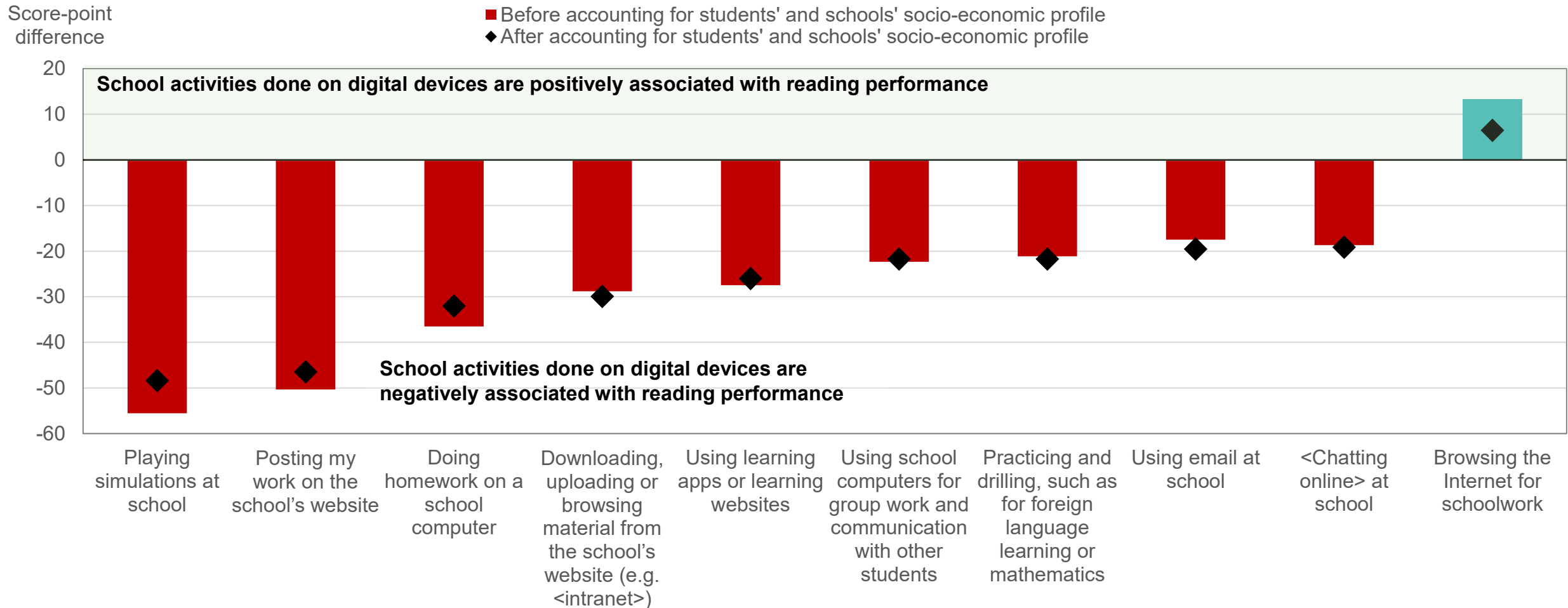
Image sources: Electude Classroom and Labster Labs' virtual labs; Oxford University's LIFE project, a smartphone-based virtual learning platform

Relationship between reading performance and the type of school activities done on digital devices (PISA 2018)

Score-point difference in reading between students who reported using digital devices for the following activities at school compared to those who reported that never did, OECD average



Fig 6.13



Scenario 3: Schools as Learning Hubs

Schools remain, but diversity and experimentation have become the norm. Opening the “school walls” connects schools to their communities, favouring ever-changing forms of learning, civic engagement and social innovation.



Goals and functions



Governance and geopolitics



Organisation and structures



The teaching workforce



Strong focus on local decisions; self-organising units in diverse partnerships. Schools as hubs function to organise multiple configurations of local-global resources.



Flexible schooling arrangements permit greater personalisation and community involvement.



Professional teachers as nodes of wider networks of flexible expertise.

Scenario 4: Learn-as-you-go

Education takes place everywhere, anytime. Distinctions between formal and informal learning are no longer valid as society turns itself entirely to the power of the machine.



Goals and functions



Governance and geopolitics



Organisation and structures



The teaching workforce



Traditional goals and functions of schooling are overwritten by technology. Dismantling of schooling as a social institution.

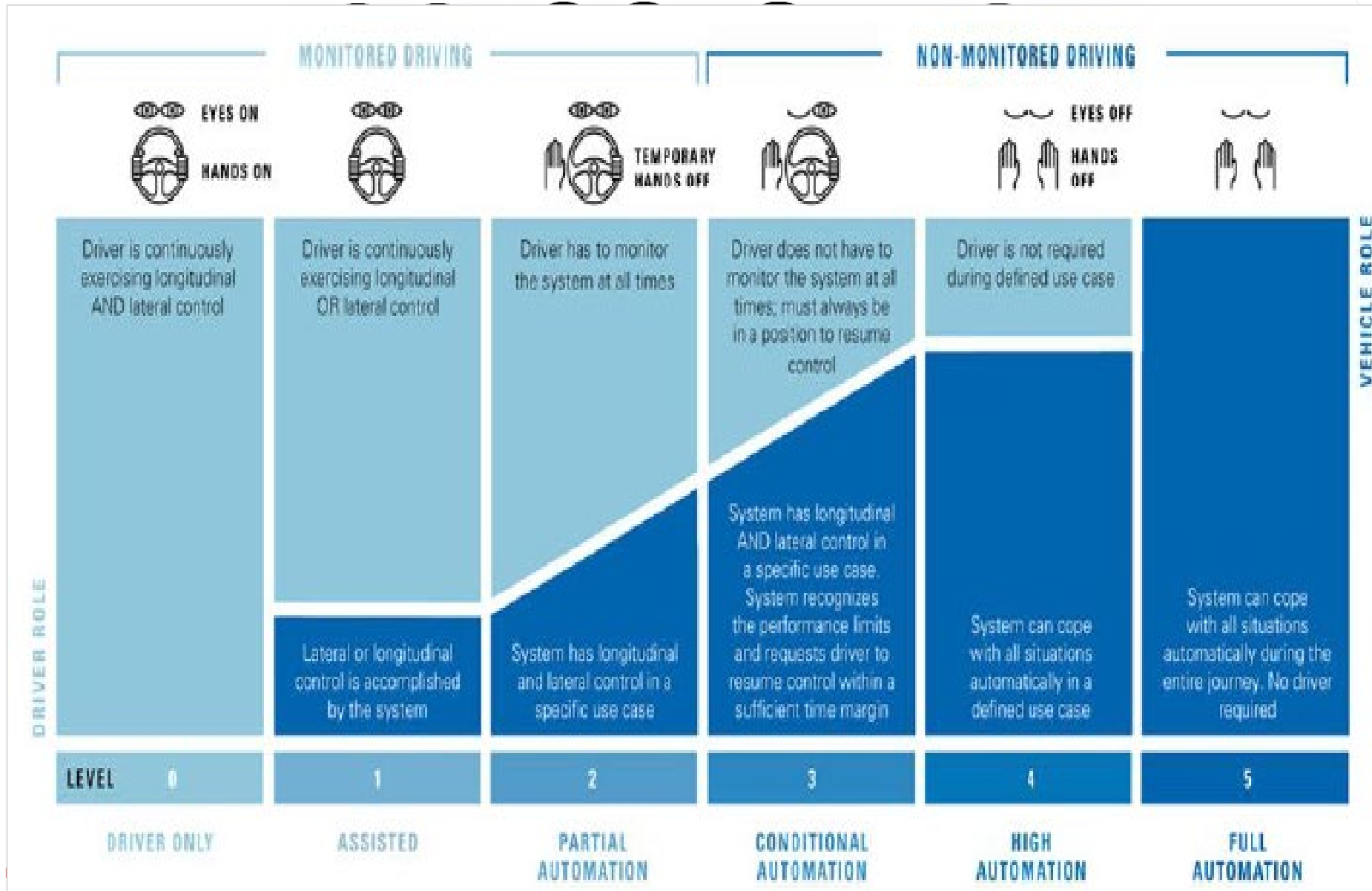


Open market of “prosumers” with a central role for communities of practice (local, national, global).



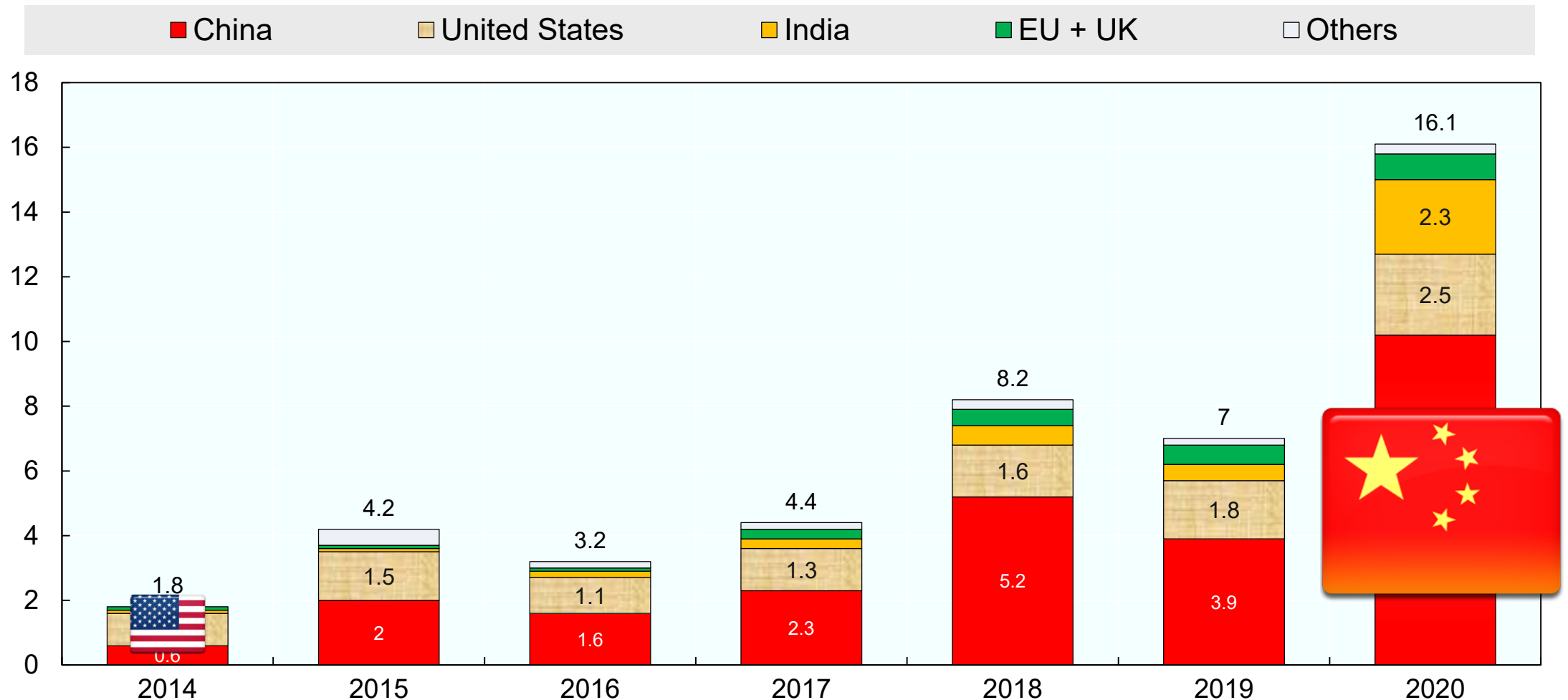
(Global) governance of data and digital technologies becomes key.










Finding a balance that puts humans at the centre



Global education venture capital

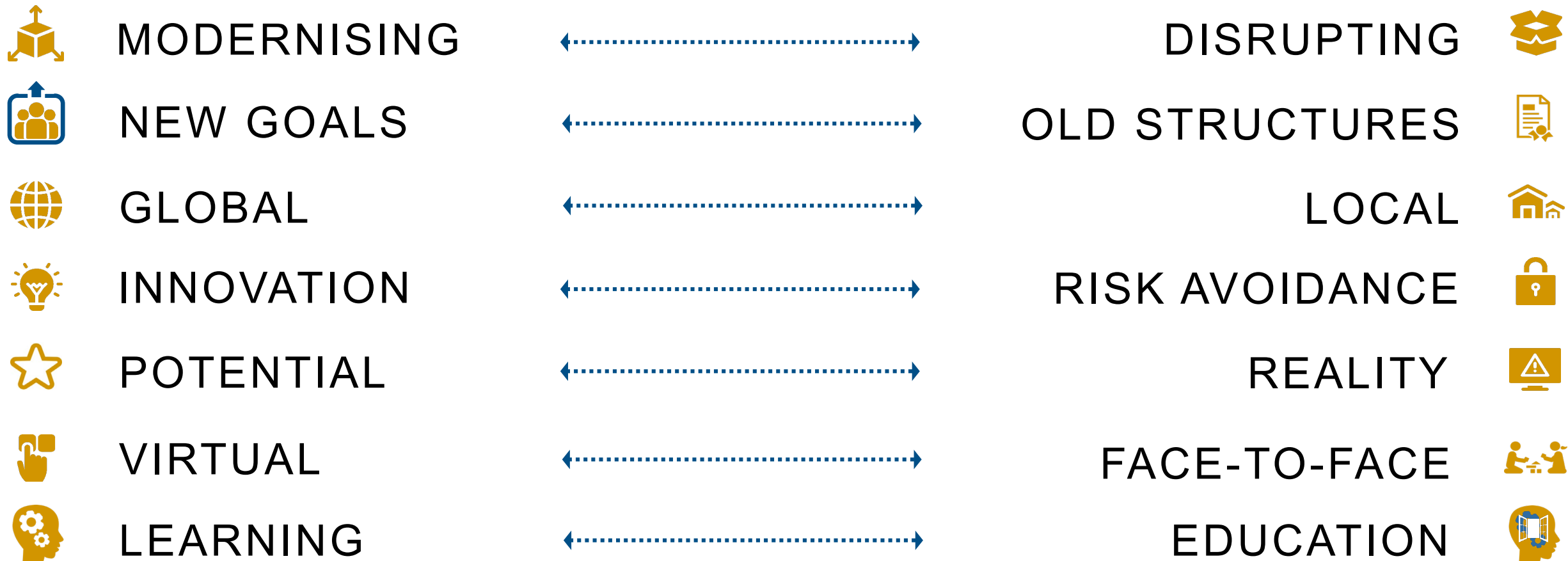
Venture capitalists have invested USD 16B\$ in 2020, up from USD 2B in 2014



<p>OECD Scenarios for the Future of Schooling</p>	<p> Goals and functions</p>	<p> Organisation and structures</p>	<p> The teaching workforce</p>	<p> Governance and geopolitics</p>	<p> Challenges for public authorities</p>
<p>Scenario 1</p> <p></p> <p>Schooling extended</p>	<p>Schools are key actors in socialisation, qualification, care and credentialing.</p>	<p>Educational monopolies retain all traditional functions of schooling systems.</p>	<p>Teachers in monopolies, with potential new economies of scale and division of tasks.</p>	<p>Strong role for traditional administration and emphasis on international collaboration.</p>	<p>Accommodating diversity and ensuring quality across a common system. Potential trade-off between consensus and innovation.</p>
<p>Scenario 2</p> <p></p> <p>Education outsourced</p>	<p>Fragmentation of demand with self-reliant “clients” looking for flexible services.</p>	<p>Diversification of structures: multiple organisational forms available to individuals.</p>	<p>Diversity of roles and status operating within and outside of schools.</p>	<p>Schooling systems as players in a wider (local, national, global) education market.</p>	<p>Supporting access and quality, fixing “market failures”. Competing with other providers and ensuring information flows.</p>
<p>Scenario 3</p> <p></p> <p>Schools as learning hubs</p>	<p>Flexible schooling arrangements permit greater personalisation and community involvement.</p>	<p>Schools as hubs function to organise multiple configurations of local-global resources.</p>	<p>Professional teachers as nodes of wider networks of flexible expertise.</p>	<p>Strong focus on local decisions. Self-organising units in diverse partnerships.</p>	<p>Diverse interests and power dynamics; potential conflict between local and systemic goals. Large variation in local capacity.</p>
<p>Scenario 4</p> <p></p> <p>Learn-as-you-go</p>	<p>Traditional goals and functions of schooling are overwritten by technology.</p>	<p>Dismantling of schooling as a social institution.</p>	<p>Open market of “prosumers” with a central role for communities of practice (local, national, global).</p>	<p>(Global) governance of data and digital technologies becomes key.</p>	<p>Potential for high interventionism (state, corporate) impacts democratic control and individual rights. Risk of high social fragmentation.</p>

Assessing risks, leveraging opportunities

Tensions and paradoxes require smart responses



Thank you

Find out more about our work at www.oecd.org/pisa

- PISA 2018: *Insights and Implications*
- PISA 2018 Results (Volume I): *What Students Know and Can Do*
- PISA 2018 Results (Volume II): *Where All Students Can Succeed*
- PISA 2018 Results (Volume III): *What School Life Means for Students' Lives*

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PISA Data Explorer: www.oecd.org/pisa/data

Email: Andreas.Schleicher@OECD.org